



Board of Aldermen - Work Session Agenda

August 18, 2020

5:00 p.m. – City Hall and Via Videoconference

NOTICE: *Due to the Health Officer's orders for safety, public meetings and public comment during public meetings will require modification. The City of Smithville is committed to transparent public meetings and will continue this commitment during the COVID-19 crisis. Anyone who wishes to view the meeting may do so in real time as it will be streamed live on the city's FaceBook page through FaceBook Live.

- 1. Call to Order**
- 2. Discussion of Wastewater Master Plan – HDR**
- 3. FY20 9-Month Budget Update**
- 4. Discussion of FY21 Operating Budget**
- 5. Adjourn**



1 Executive Summary

1.1 Master Plan Purpose

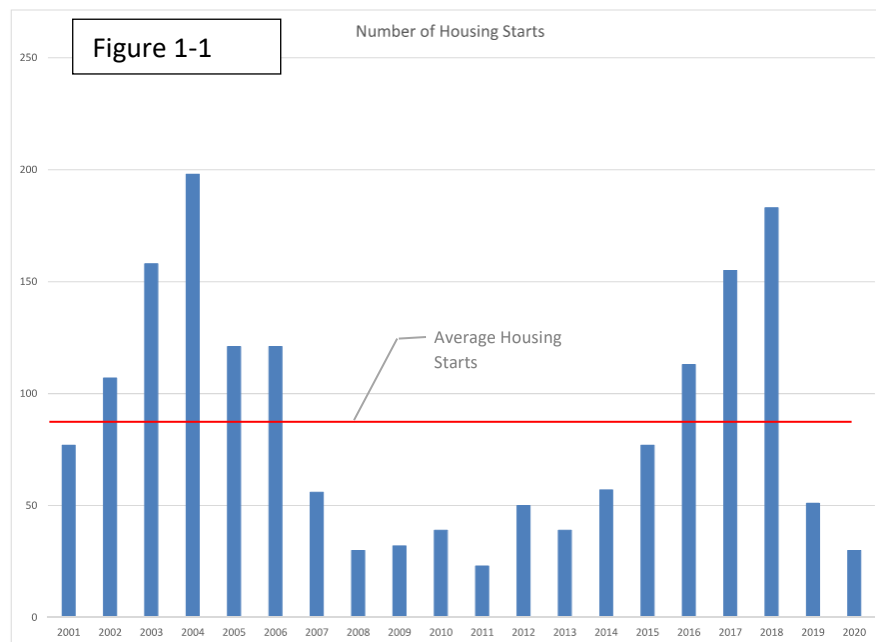
HDR Engineering Inc. was retained by the City of Smithville to prepare a Wastewater Master Plan. The Master Plan summarizes HDR's assessment of the City of Smithville's Wastewater Treatment Plant (WWTP) and collection and conveyance system, including pump stations, force mains, and major gravity interceptors. The purpose of this Master Plan is to:

- Define and prioritize wastewater infrastructure improvement needs within the next ten years related to growth and capacity upgrades and regulatory requirements
- Develop a long term, "ultimate", collection system plan that prioritizes a gravity collection system that eliminates many of the City's 36 existing pump stations and minimizes the need for future pump stations.

HDR's findings and recommendations are summarized below.

1.2 Wastewater Flow Projections

Wastewater flow is directly related to population growth and anticipated development. Historical city growth can be correlated to housing permits issued each year. Figure 1-1 summarizes building permits for residential houses in Smithville for the last 20 years.



Housing starts have fluctuated significantly with the economy, but overall have averaged 89 per year between 2001 and 2019. At an average of 2.7 persons/residence this equates to an increased population of 240 persons/year. At this average, the ten year

projected residential growth rate would be 2,400 additional residents between 2020 and 2030. This methodology was compared to recommendations from the Comprehensive Plan prepared by Stover & Associates, updated July 1, 2020. This plan projected a population growth of between 3,500 to 4,500 new residents between 2020 and 2030. For the purposes of this Master Plan, conservatively, it is assumed about 4,500 new residents will be added in the 10-year wastewater analysis.

For the ultimate scenario, it was assumed the entire City was developed according to the current zoning. In addition, the areas where projected annexation is anticipated was added to the ultimate development scenario. Residential density was assumed to match closely with current conditions, which averages 3 houses per acre and 2.7 residents per house.

Based on these criteria, the total ultimate population is shown in Table 1.

TABLE 1 PROJECTED 10 YEAR AND ULTIMATE POPULATION PROJECTIONS	Estimated Population Growth	Cumulative Population
Estimated 2020 Population	--	10,764
0-10 Year Growth	4,472	15,236
Ultimate Growth (within current City Limits)	50,278	65,514
Ultimate Growth (outside current City Limits)	12,659	78,173

It is unlikely these populations will be obtained in the foreseeable future, but for planning purposes, these projections were used to determine the ultimate wastewater flow rates. These flow rates were utilized to size the future main interceptor sewers.

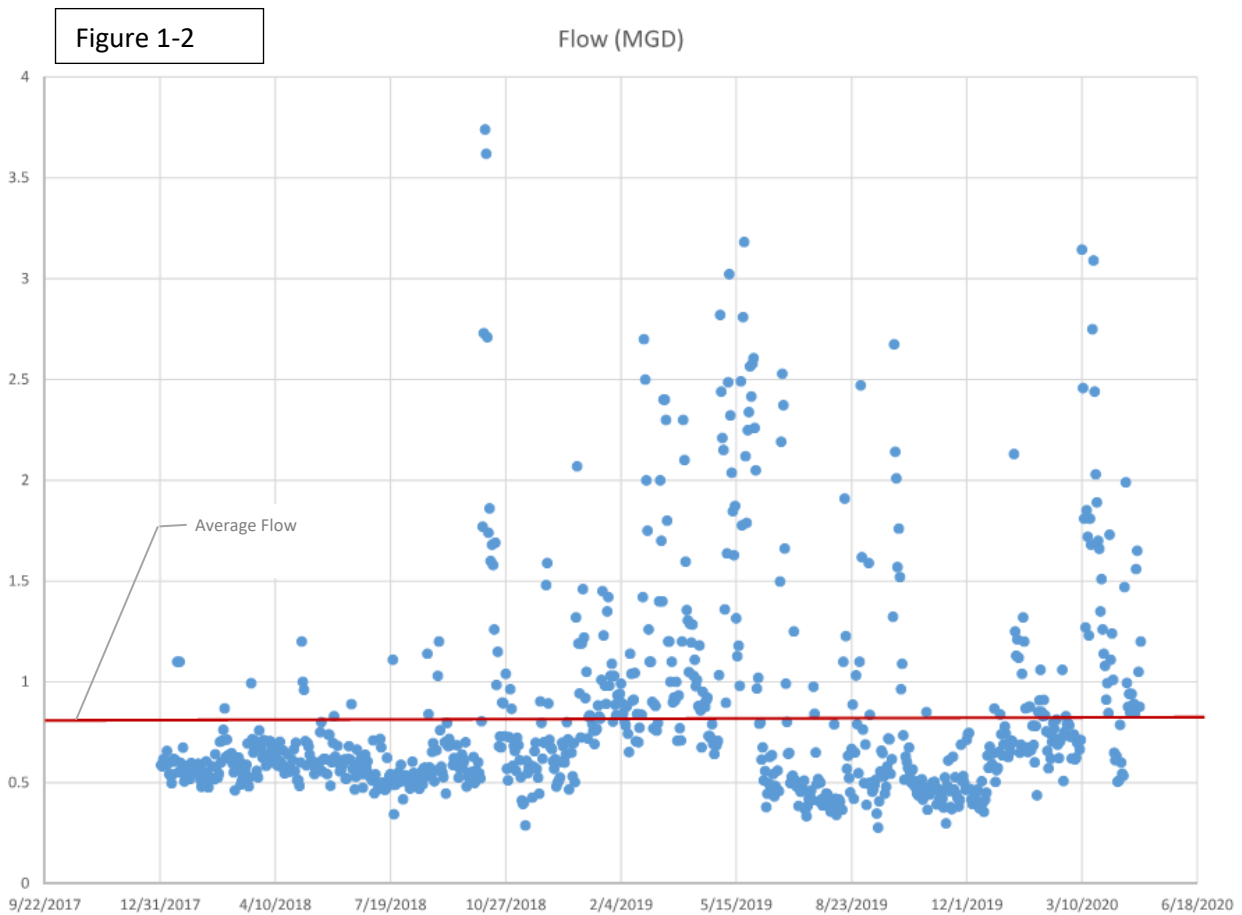
1.3 Wastewater Treatment Plant

The existing wastewater treatment plant utilizes the activated sludge process using Sequencing Batch Reactor (SBR) technology. The plant was originally constructed in 1995 and replaced an existing lagoon system. An expansion was completed to increase the capacity of the WWTP to a 1.125 MGD average daily flow in 2007. The WWTP consists of an influent pump station, Headworks facility, three SBR basins,

UV disinfection, effluent pumping, two sludge digester basins, and an excess flow holding tank to store peak flows during wet weather events.

1.3.1 Existing Flows

Daily Monitoring Reports (DMRs) were analyzed to determine the current flows at the WWTP from January 2018 to May 2020. The following graph summarizes the influent flows analyzed for this facility.



Based upon the evaluation, the average daily flow and peak daily flow are as follows:

- Average Daily Flow = 0.70 mgd
- Peak Daily Flow = 3.7 mgd

1.3.2 Treatment Plant Capacity Evaluation

A summary of the hydraulic capacity of each component within the liquid train is shown in the table below.

TABLE 2
HYDRAULIC CAPACITY OF THE EXISTING WWTP COMPONENTS

Component	Hydraulic Capacity (MGD)
Influent Pump Station	
Dry Weather Pumps	4.0
Wet Weather Pumps	5.0
Headworks	
Bar Screen	6.0
Sequencing Batch Reactors (SBRs)	
Average Daily Flow, each basin	0.375
Peak Instantaneous Flow, each basin	1.315
Total Average Daily Flow, 3 basins	1.125
Total Peak Instantaneous Flow, 3 basins	3.95
UV Disinfection	6.0
Effluent Pumping	7.9
Excess Flow Holding Tank (1.2 MG)	5.0

1.3.3 Existing and Proposed Effluent Limits

The Smithville WWTP operates under the Missouri Department of Natural Resources (MDNR) Permit Number MO-0055204 and discharges to the Little Platte River. The facility's effluent limits are based on several factors including, but not limited to, the design flow, mixing assumptions with the receiving stream, criteria designed to protect designated uses in the receiving stream, and effluent regulations. Because these factors can change over time, existing permit limits will likely differ from those in the future. Projected effluent limits for existing and future conditions are discussed below. For purposes of this document, estimated future effluent limits are projected for the year 2030.

TABLE 3
CURRENT EFFLUENT LIMITS FOR THE EXISTING SMITHVILLE WWTP

Parameter	Daily Maximum	Weekly Average	Monthly Average
Outfall #001			
BOD ₅ (mg/L)	-	45	30
TSS (mg/L)	-	45	30
NH ₃ (November 1 – April 30) (mg/L)	11.5	-	3.2
NH ₃ (May 1 – October 31) (mg/L)	12.4	-	5.6
Oil & Grease (mg/L)	15	-	10
Fecal Coliform (#/100ml)	-	1030	206

The most recent permit for the Smithville WWTP expired on June 30, 2020. It is anticipated that MDNR will renew this permit by the end of 2020. With the exception of ammonia, it is anticipated that permit limits will remain unchanged at permit renewal. Projected effluent limits for the renewed permit are included in the table below. However, these could potentially be increased if the City elects to pursue site-specific temperature and pH assumptions during the permit renewal period. It is recommended that the City work with MDNR during the permit review to negotiate less stringent effluent limits.

TABLE 4 ANTICIPATED EFFLUENT LIMITS FOR THE EXISTING SMITHVILLE WWTP			
Parameter	Daily Maximum	Weekly Average	Monthly Average
BOD ₅ (mg/L)	-	45	30
TSS (mg/L)	-	45	30
<i>E. coli</i> (#/100ml)	-	1030	206
Oil & Grease (mg/L)	15	-	10
pH (SU)	6-9	-	6-9
Total Phosphorus (mg/L)	*	-	*
Total Nitrogen (mg/L)	*	-	*
Ammonia as N (January) (mg/L)	8.6	-	4.7
Ammonia as N (February) (mg/L)	8.6	-	4.7
Ammonia as N (March) (mg/L)	8.6	-	4.7
Ammonia as N (April) (mg/L)	7.1	-	3.7
Ammonia as N (May) (mg/L)	7.6	-	3.3
Ammonia as N (June) (mg/L)	7.1	-	2.0
Ammonia as N (July) (mg/L)	7.1	-	1.7
Ammonia as N (August) (mg/L)	8.6	-	2.0
Ammonia as N (September) (mg/L)	7.1	-	2.3
Ammonia as N (October) (mg/L)	7.1	-	3.7
Ammonia as N (November) (mg/L)	8.6	-	4.7
Ammonia as N (December) (mg/L)	8.6	-	4.7

*Monitoring only

Potential future effluent limits for the year 2030 were projected based on an expanded design flow of 1.5 MGD. Major considerations for projecting future limits included updated ammonia criteria, potential nutrient removal requirements, and antidegradation. The 2030 potential future effluent limits are summarized in the table below.

TABLE 5
POTENTIAL FUTURE LIMITS FOR THE EXPANDED SMITHVILLE WWTP

Parameter	Daily Maximum	Weekly Average	Monthly Average
BOD ₅ (mg/L)	-	15-34	10-23
TSS (mg/L)	-	15-34	10-23
<i>E. coli</i> (#/100ml)	-	1030	206
Oil & Grease (mg/L)	15	-	10
pH (SU)	6-9	-	6-9
Total Phosphorus (mg/L)	-	-	0.5 – 1.0
Total Nitrogen (mg/L)	-	-	8 - 10
Ammonia as N (January) (mg/L)	9.0	-	3.1
Ammonia as N (February) (mg/L)	9.0	-	3.1
Ammonia as N (March) (mg/L)	9.0	-	2.7
Ammonia as N (April) (mg/L)	4.7	-	1.5
Ammonia as N (May) (mg/L)	3.9	-	1.3
Ammonia as N (June) (mg/L)	2.0	-	0.8
Ammonia as N (July) (mg/L)	1.6	-	0.7
Ammonia as N (August) (mg/L)	2.0	-	0.8
Ammonia as N (September) (mg/L)	2.5	-	0.9
Ammonia as N (October) (mg/L)	4.6	-	1.5
Ammonia as N (November) (mg/L)	8.9	-	2.5
Ammonia as N (December) (mg/L)	9.0	-	3.1

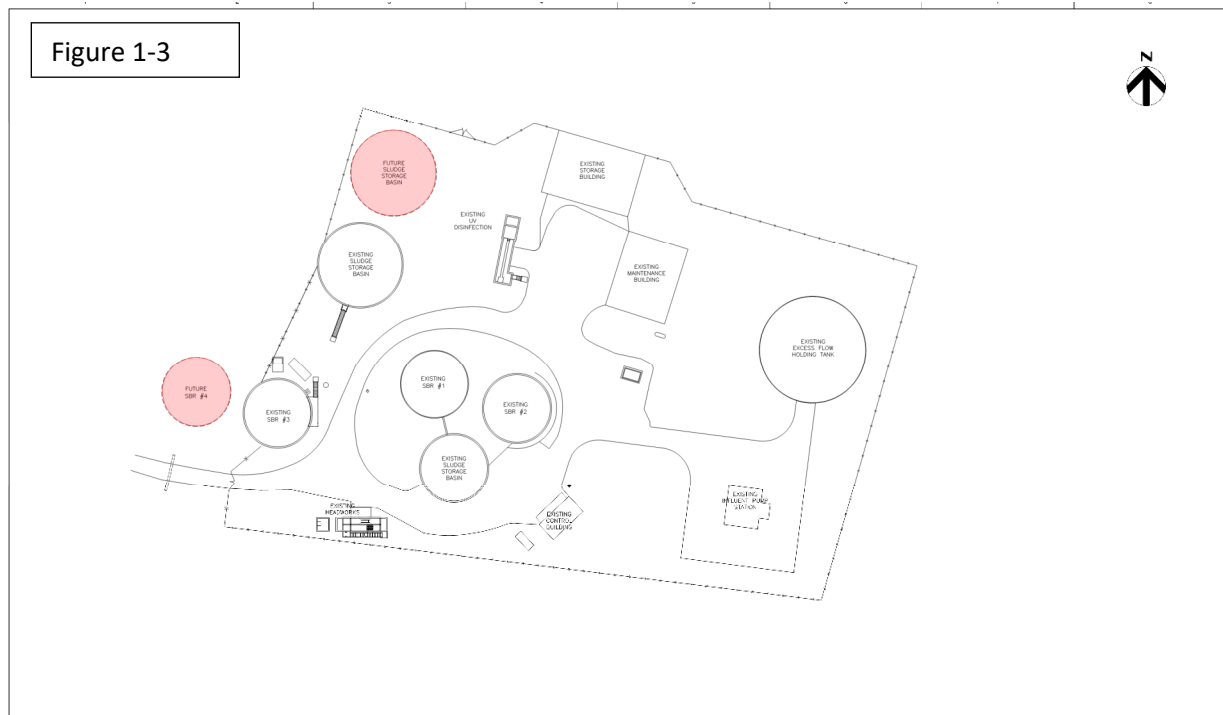
*It is unclear at this time whether nutrient limits would apply as an average monthly or average annual limit.

1.3.4 Future Wastewater Service

For ease of construction and cost, two phases for expansion were developed for this alternative. They are:

- Phase I – 0.375 MGD Expansion, 1.5 MGD Total Plant Capacity
- Phase II – 0.375 MGD Expansion, 2.25 MGD Total Plant Capacity

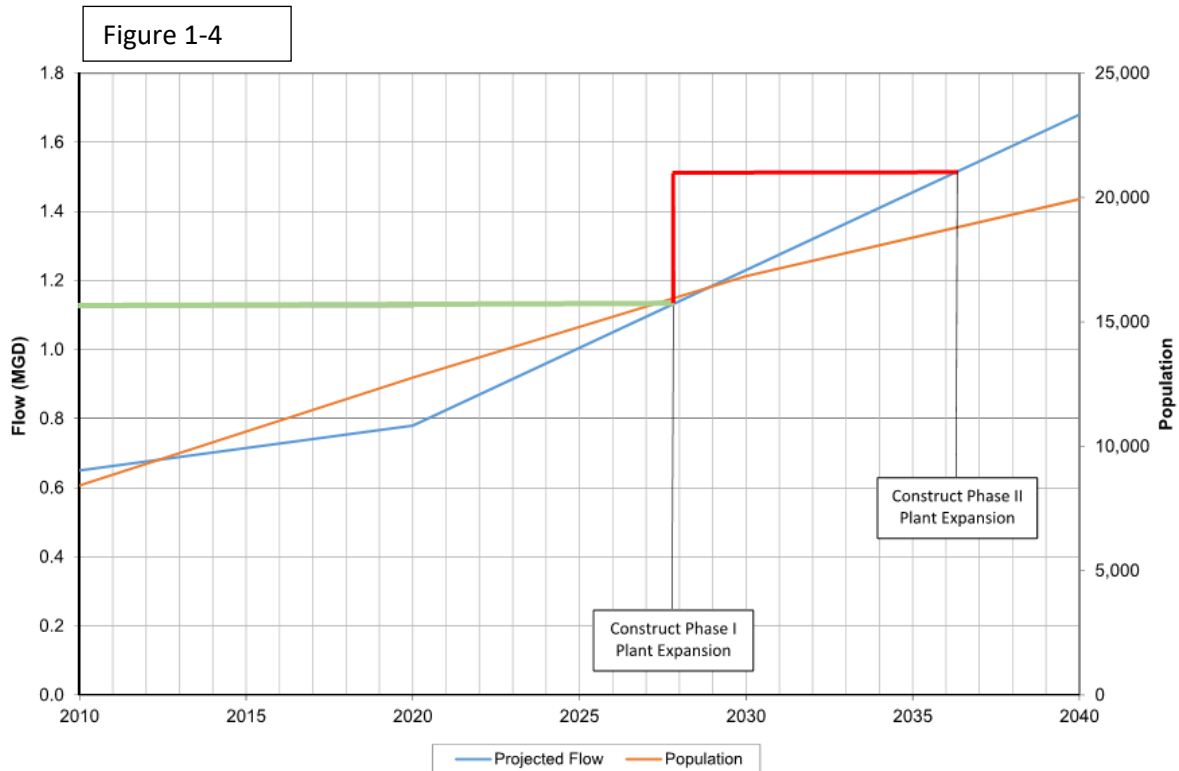
The Phase I expansion, indicated in the figure below, includes expanding the existing plant utilizing Sequencing Batch Reactor treatment technology. The land west of the existing site must be utilized for plant expansion. A fourth SBR basin is required as well as upgrades to the influent valve vault, effluent valve vault, and the addition of an additional sludge storage tank. As shown in the capacity evaluation above, the existing influent pump station, bar screen, UV disinfection, and effluent pump station have sufficient hydraulic capacity to meet the Phase I expansion.



Phase II expansion will require the addition of a fifth and sixth SBR basin. Again, upgrades are required at the influent valve vault and effluent valve vault. Additional bulbs will be added to the UV equipment to increase the design capacity. One more additional sludge storage tank will need to be added to the treatment plant to increase sludge storage capacity.

The projected growth was used to determine the timing of the future expansions. As can be seen on the chart below, Phase I expansion should be completed by 2028.

Facility Phasing Using Future Development



The estimated capital construction costs for the Phase I expansion are approximately \$2,260,000 for the liquids improvements and \$1,781,000 for the solids improvements.

1.4 Wastewater Collection System

1.4.1 Pump Stations

The City of Smithville currently owns and operates 29 wastewater pump stations. The majority of these stations connect to and convey wastewater flow through one of two common force mains, the north and south. Each pump station requires frequent inspection and maintenance by City staff to ensure they are operating as intended. In addition, there are periodic operational and rehabilitation expenses required to keep them in good working order. The capacity of these pump stations and common force mains are frequently the limiting factor in allowing development to occur within the City of Smithville.

Each pump station and required maintenance needs is summarized in Table 6 below and shown on the attached Figure 1-5.

TABLE 6 SUMMARY OF EXISTING PUMP STATIONS AND REQUIRED MAINTENANCE NEEDS	Rehabilitation	Estimated Cost
Harbor Lakes	Controls, Fencing, Site Lighting	\$17,000
Diamond Crest	Access Road	\$10,000
Wildflower	Capacity	1
Rock Creek	Fencing	\$5,000
Rollins Landing	Access Road, Fencing	\$15,000
Greyhawke #1	Access Road	\$10,000
Greyhawke #2	Access Road	\$10,000
180 th Street	Access Road, Fencing	\$15,000
Lakeview Drive	Fencing	\$5,000
Bridgeport	Controls, Access Road, Fencing	\$25,000
Big Harborview	Fencing	\$5,000
Campground	Located in Floodplain	1
Cub Cadet		2
Bridge Street	Structural, Fencing	\$10,000
Stone Creek Villas	Controls, Access Road	\$20,000
Cedar Lakes #1	Access Road, Fencing	\$15,000
Cedar Lakes #2	Pump Replacement, Access Road, Fencing	\$45,000
Strawberry Hill	Access Road, Fencing	\$15,000
Quail Ridge	Access Road	\$10,000
Harbortowne	Access Road, Fencing	\$30,000
Daycare	Fencing	\$5,000
Stone Bridge	Fencing	\$5,000
Ashmont		4
Diversified Metal		4

McDonalds		2
Platte Valley		2
Hills of Shannon		2
Gerber Collision		4
Woods Court	Fencing	\$5,000
Subtotal		\$277,000
<i>Contingency</i>	25%	\$69,250
Total		\$346,300

Notes:

¹ Pump station will be replaced

² Decommissioned with Phase I improvements

³ Decommissioned with Phase II improvements

⁴ No rehabilitation identified

1.4.2 Interceptor Sewers

A long term goal of the City of Smithville is to more efficiently serve the community's wastewater collection needs and provide additional capacity to facilitate growth opportunities. The most efficient method to convey wastewater is through the thoughtful implementation of gravity sewers to serve the north and south portions of the City. These interceptors are long term solutions that should be constructed in phases as growth and development is proposed. Three interceptor sewers are recommended for the ultimate build out of the City, shown in the attached Figure 1-6.

- Owens Branch Interceptor to serve the area north of the Little Platte River
- First Creek Interceptor to serve the City south of Hwy 93 and west of Hwy 169
- Wilkerson Branch Interceptor to serve the area south of the Little Platte River and east of Hwy 169

0-10 Year Improvements

North Smithville

The north force main is the portion of the wastewater conveyance system with the least available capacity. The system has the capacity to convey flows from the current residential developments as well as a limited amount of anticipated future growth. Hydraulic modeling of the system indicates the remaining capacity in existing north force main is as follows in Table 7 and shown in the attached Figure 1-7.

TABLE 7 NORTH SMITHVILLE SHORT TERM DEVELOPMENT CAPACITY	Single Family Houses	Estimated Additional Population
Additional Development Capacity (no improvements)	265	716
Additional Development Capacity with Wildflower Pump Station improvements (Eagle Heights development responsibility)	320	864
Total Existing North Force Main Capacity	585	1,580

The available capacity of the north force main will accommodate approximately 33% of the anticipated 10 year citywide population growth of 4,500. Assuming half of all growth occurs in the north portion of the City, the north force main should be able to convey anticipated flows with growth for 7 years. The City should begin to plan for future capacity upgrades in the next two to three years to allow them to be designed, easements acquired, and construction completed and in service before the force main has exceeded its capacity.

Recommended capacity upgrades are to construct the portion of the Owens Branch Interceptor from the Wastewater Treatment Plant to Hillcrest Drive.

TABLE 8 OWENS BRANCH INTERCEPTOR - PHASE 1 TOTAL COST	Pipe Length (Ft.)	Pipe Size (In.)	Total Cost
Owens Branch - Phase 1	9,157	30	\$6,517,000

South Smithville

The recent completion of the first phase of the Second Creek/First Creek Interceptor from the Wastewater Treatment Plant to approximately Richardson Street has reduced the length and overall operating pressures within the existing south force main. This has provided additional capacity to accommodate the flow from the Forest Oaks subdivision and anticipated development within the southern portion of the City in the near term.

Southeast Smithville

The construction of the South Booster Pump Station and South Interceptor Project, (currently in property acquisition) will provide the collection system infrastructure “backbone” to convey the majority of the anticipated flow east of Hwy 169 and south of from remaining ten year growth projections. Additional improvements in the south portion of the City to facilitate development will be limited to sewer extensions or upsizing existing pump stations and tributary lines to the South Interceptor. The cost for these projects will be development responsibility and construction costs have not been included in this Master Plan.

Southwest Smithville

There is minimal anticipated short term development in the area south of Hwy 92 and west of Hwy 192, except for the frontage of Hwy 192. The area fronting Hwy 192

between 144th Street and Commercial Street will be served by connections to the existing south force main or a gravity extension draining east across Hwy 192. The cost for these projects will be development responsibility and construction costs have not been included in this Master Plan.

Ultimate Improvements

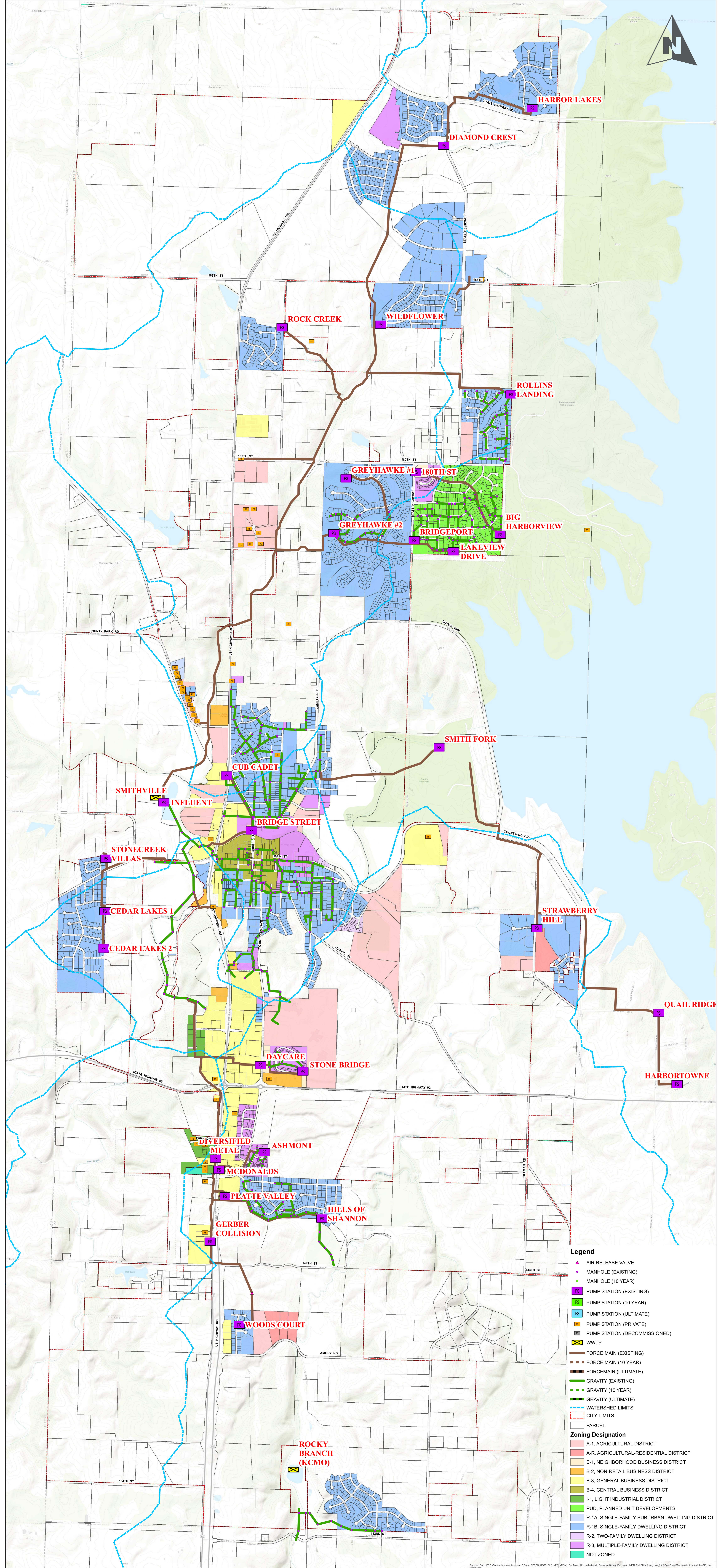
As mentioned previously, the ultimate wastewater collection solution is to construct three interceptor sewers to convey the majority of flow by gravity to the treatment plant. The total cost, in 2020 dollars for these projects are shown in Table 8. The timing of these improvements will have to be coordinated with potential developments.

TABLE 8 Collection System Ultimate Interceptor Expansion	Length (LF)	Size (IN)	Total Cost^{1,2}
Owens Branch Phase 2	9,075	18	\$ 3,342,700
Owens Branch Phase 3	3,478	8	\$ 826,000
Owens Branch Tributary 1	1,249	8	\$ 297,500
Owens Branch Tributary 2	4,950	10	\$ 1,471,300
Owens Branch Tributary 3	2,884	8	\$ 683,900
Owens Branch Tributary 4	5,309	10	\$ 1,580,800
First Creek Segment 1	2,279	21	\$ 974,200
First Creek Segment 2	6,317	18	\$ 2,327,300
First Creek Segment 3	9,075	10 - 18	\$ 2,167,300
Wilkerson Creek Phase 1	1,373	36	\$ 1,115,400
Wilkerson Creek Phase 2	8,109	36	\$ 6,542,300
Wilkerson Creek Phase 3	6,580	27 - 30	\$ 4,315,700
Wilkerson Creek Phase 4	10,839	21	\$ 4,628,800
Wilkerson Creek Trib 1	1,638	8	\$ 390,500
Wilkerson Creek Trib 2	3,686	10	\$ 1,092,700
Rocky Branch Segment 1	5,938	21	\$ 2,539,100
TOTAL	80,382		\$ 34,295,500

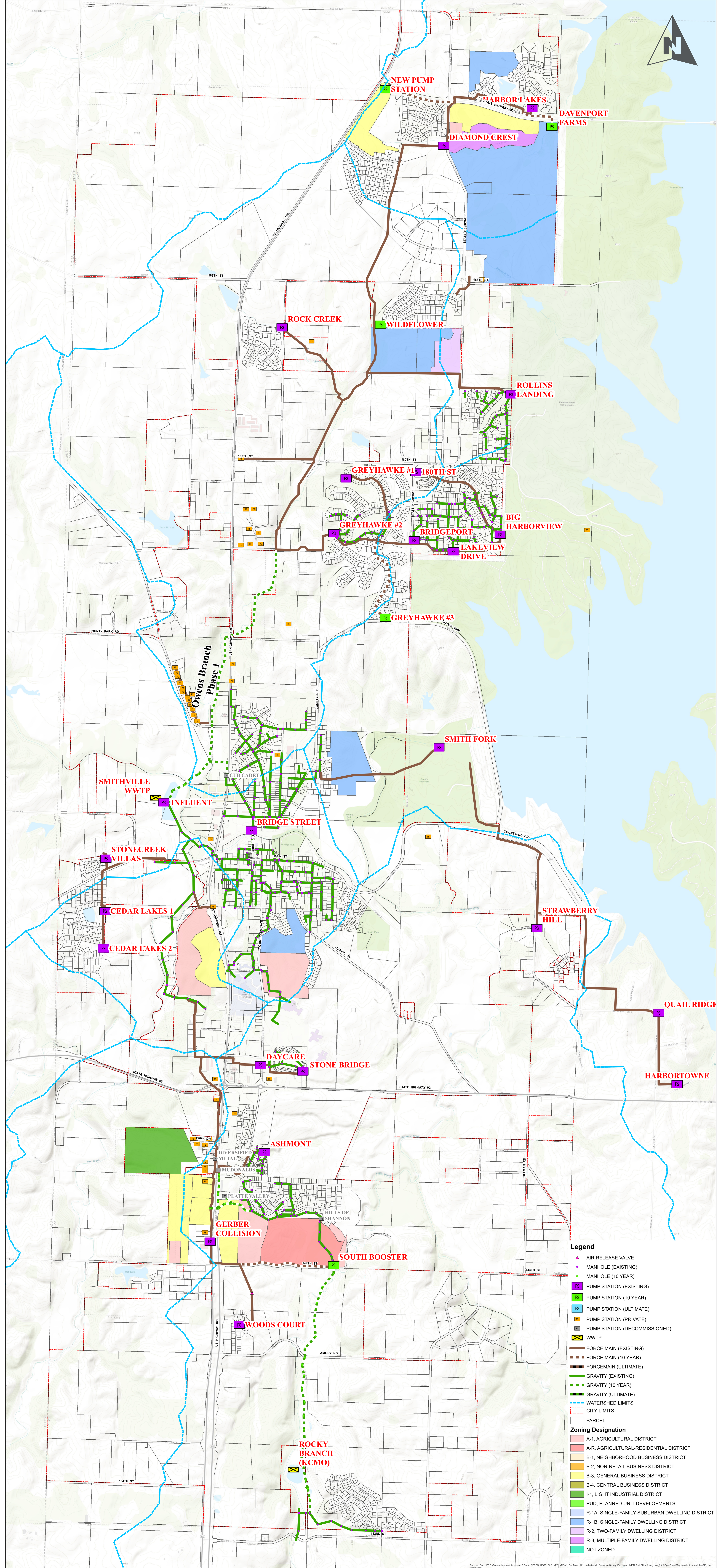
Notes

1. Includes complete installation of pipes, MHs, and other ancillary structure and surface restoration.

2. Includes 20% for survey, engineering, legal, & easements and 30% contingency.







- Legend**
- AIR RELEASE VALVE
 - MANHOLE (EXISTING)
 - MANHOLE (10 YEAR)
 - PUMP STATION (EXISTING)
 - PUMP STATION (10 YEAR)
 - PUMP STATION (ULTIMATE)
 - PUMP STATION (PRIVATE)
 - PUMP STATION (DECOMMISSIONED)
 - WWTP
 - FORCE MAIN (EXISTING)
 - FORCE MAIN (10 YEAR)
 - FORCEMAIN (ULTIMATE)
 - GRAVITY (EXISTING)
 - GRAVITY (10 YEAR)
 - GRAVITY (ULTIMATE)
 - WATERSHED LIMITS
 - CITY LIMITS
 - PARCEL
- Zoning Designation**
- A-1, AGRICULTURAL DISTRICT
 - A-R, AGRICULTURAL-RESIDENTIAL DISTRICT
 - B-1, NEIGHBORHOOD BUSINESS DISTRICT
 - B-2, NON-RETAIL BUSINESS DISTRICT
 - B-3, GENERAL BUSINESS DISTRICT
 - B-4, CENTRAL BUSINESS DISTRICT
 - I-1, LIGHT INDUSTRIAL DISTRICT
 - PUD, PLANNED UNIT DEVELOPMENTS
 - R-1A, SINGLE-FAMILY SUBURBAN DWELLING DISTRICT
 - R-1B, SINGLE-FAMILY DWELLING DISTRICT
 - R-2, TWO-FAMILY DWELLING DISTRICT
 - R-3, MULTIPLE-FAMILY DWELLING DISTRICT
 - NOT ZONED

10 YEAR DEVELOPMENT AND INFRASTRUCTURE
CITY OF SMITHVILLE, MISSOURI
FIGURE 1-7
SEWER MASTER PLAN

**STAFF****REPORT**

Date: August 18, 2020

Prepared By: Daniel Toleikis, Finance Director

Subject: FY20 9-Month Budget Update

Staff Report: All Departments

July 31, 2020 marked the completion of the third quarter of the FY20 budget year. The July 2020 Financial Report is included in the Regular Session packet for information on revenue by department and line-by-line expenditure detail by department. These figures represent reconciled financial data as of July 31.

A couple of general comments:

1. The FY21 Budget figures include Amendment #1 to reflect carryover of projects from 2019 and changes to project costs, which was approved January 7, 2020.
2. The FY21 Budget figures include Amendment #2 to reflect CARES Act Stimulus Fund revenue and expenditures, which was approved July 7, 2020.
3. Staff continues to monitor revenues as the COVID pandemic may have a significant impact on several areas.
4. FY20 revenue and expenditure projections are completed.



FY20 BUDGET UPDATE

Data as of July 31, 2020
(9-months of budget year)



SMITHVILLE
missouri

THRIVING AHEAD

GENERAL FUND

FY20 BUDGETED REVENUE	FY20 YTD REVENUE
\$4,545,530	\$3,538,485.09
	77.85%

FY20 BUDGETED EXPENDITURES	FY20 YTD EXPENDITURES
\$5,424,590	\$3,700,333.33
	68.21%

\$885,030 FOR 1-TIME EXPENSES
COMPREHENSIVE PLAN UPDATE
CITY HALL IMPROVEMENTS
AMORY ROAD REHABILITATION
PARK IMPROVEMENTS

\$4,539,560 FOR OPERATIONS
ELECTED OFFICIALS, ADMINISTRATION, POLICE,
DEVELOPMENT, FINANCE, PUBLIC WORKS
(STREETS), PARKS & RECREATION

PROPERTY TAX REVENUE

FY20 BUDGETED REVENUE	FY20 YTD REVENUE
\$867,400	\$887,528.70
	102.31%

PROJECTION

\$867,400	\$891,980
	102.83%
	+ \$24,580

PROJECTION ON 4/30 WAS \$896,000

	FY19 PROPERTY TAX	FY18 PROPERTY TAX
<i>THROUGH 7/31</i>	\$850,403.11	\$811,826.70
<i>FY TOTAL</i>	\$855,454.56	\$815,998.09
<i>7/31 AS % OF TOTAL</i>	99.41%	99.49%

← IF THE \$887,528.70 COLLECTED THROUGH JULY 31ST REPRESENTS 99.5% OF WHAT WE WILL COLLECT FOR THE YEAR, THEN WE CAN PROJECT THAT WE WILL COLLECT ABOUT \$891,980 WHICH IS \$24,580 OVER BUDGET

SALES TAX REVENUE

FY20 BUDGETED REVENUE	FY20 SALES TAX DISTRIBUTION	FY19 SALES TAX DISTRIBUTION	FY18 SALES TAX DISTRIBUTION
<i>NOVEMBER - JANUARY</i>	\$279,854.36	\$254,712.96	\$268,482.32
<i>FEBRUARY - APRIL</i>	\$276,931.33	\$251,224.67	\$245,532.87
<i>MAY – JULY</i>	\$313,608.54	\$280,652.96	\$271,657.88
\$1,083,250	\$870,394.23	\$786,590.59	\$785,673.07
	80.35%		

CURRENT PROJECTIONS INDICATE A FISCAL YEAR COLLECTION OF \$1,164,890
WHICH IS \$81,640 OVER BUDGET

PROJECTION ON 4/30 WAS \$1,132,800

NOTE: A SALES AND USE TAX REPORT IS INCLUDED IN THE REGULAR PACKET WITH
MONTH-BY-MONTH DETAIL

USE TAX REVENUE

FY20 BUDGETED REVENUE	FY20 USE TAX DISTRIBUTION	FY19 USE TAX DISTRIBUTION	FY18 USE TAX DISTRIBUTION
<i>NOVEMBER - JANUARY</i>	\$70,402.31	\$65,006.77	\$52,038.11
<i>FEBRUARY - APRIL</i>	\$84,841.33	\$108,378.19	\$74,077.05
<i>MAY - JULY</i>	\$133,165.37	\$63,212.57	\$49,296.03
\$343,280	\$288,409.01	\$236,597.53	\$175,411.19
	84.02%		

CURRENT PROJECTIONS INDICATE A FISCAL YEAR COLLECTION OF \$367,360
WHICH IS \$24,080 OVER BUDGET

PROJECTION ON 4/30 WAS \$305,100

NOTE: A SALES AND USE TAX REPORT IS INCLUDED IN THE REGULAR PACKET WITH
MONTH-BY-MONTH DETAIL

CAPITAL PROJECTS FUND

FY20 BUDGETED REVENUE	FY20 YTD REVENUE
\$238,120	\$0.00
	0.00%

RTP GRANT REIMBURSEMENT

FY20 BUDGETED EXPENDITURES	FY20 YTD EXPENDITURES
\$1,882,370	\$459,984.61
	24.44%

SOUTH COMMERCIAL SIDEWALKS
MAIN STREET TRAIL
DOWNTOWN STREETScape EAST PHASE

TRANSPORTATION SALES TAX FUND

FY20 BUDGETED REVENUE	FY20 YTD REVENUE
\$475,080	\$399,480.29
	84.09%

FY20 BUDGETED EXPENDITURES	FY20 YTD EXPENDITURES
\$380,000	\$121,349.21
	31.93%

\$200,000 FOR DOWNTOWN
STREETSCAPE EAST PHASE

\$60,000 FOR ENGINEERING FEES (ROUNDAABOUT)
\$120,000 FOR PUBLIC WORKS OPERATIONS (STREETS)

CAPITAL IMPROVEMENT SALES TAX FUND

FY20 BUDGETED REVENUE	FY20 YTD REVENUE
\$475,080	\$397,290.39
	83.63%

FY20 BUDGETED EXPENDITURES	FY20 YTD EXPENDITURES
\$798,910	\$223,755.00
	28.01%

\$242,630 FOR DOWNTOWN
STREETSCAPE EAST PHASE

\$556,280 TRANSFER TO DEBT SERVICE FUND

DEBT SERVICE FUND

FY20 BUDGETED REVENUE	FY20 YTD REVENUE
\$556,280	\$223,755.00
	40.22%

FY20 BUDGETED EXPENDITURES	FY20 YTD EXPENDITURES
\$325,020	\$223,755.00
	68.80%

DEBT SERVICE PAYMENTS ARE DUE 3/1 AND 9/1

COMBINED WATER & WASTEWATER SYS. FUND

FY20 BUDGETED REVENUE	FY20 YTD REVENUE
\$4,381,400	\$3,169,465.43
	72.34%

\$3,535,250 SALES & PENALTIES
\$631,710 IMPACT FEES
\$214,440 CONNECTION,
STORMWATER, AND LEASE REVENUE

FY20 BUDGETED EXPENDITURES	FY20 YTD EXPENDITURES
\$6,690,170	\$3,877,081.06
	57.95%

\$3,181,030 FOR 1-TIME EXPENSES
WASTEWATER MASTER PLAN
SEWER SLOPLINE PROGRAM
RAW WATER PUMP STATION
MAIN STREET WATERLINE
144TH STREET PUMP STATION
HAWTHORNE SEWER PROJECT

\$3,509,140 FOR PUBLIC WORKS OPERATIONS (UTILITIES)

WATER & WASTEWATER SALES REVENUE

FY20 BUDGETED REVENUE	FY20 YTD REVENUE
\$3,490,250	\$2,780,016.90
	79.65%

PROJECTION

\$3,490,250	\$3,957,310
	113.38%
	+ \$467,060

PROJECTION ON 4/30 WAS \$3,843,400

	FY19 WATER SALES	FY18 WATER SALES
<i>THROUGH 7/31</i>	\$2,414,862.42	\$2,410,977.58
<i>FY TOTAL</i>	\$3,435,824.75	\$3,431,336.31
<i>7/31 AS % OF TOTAL</i>	70.28%	70.26%

IF THE \$2,780,016.90 COLLECTED THROUGH JULY 31ST REPRESENTS 70.25% OF WHAT WE WILL COLLECT FOR THE YEAR, THEN WE CAN PROJECT THAT WE WILL COLLECT ABOUT \$3,957,310 WHICH IS \$467,060 OVER BUDGET

SANITATION FUND


FY20 BUDGETED REVENUE	FY20 YTD REVENUE
\$840,360	\$617,492.65
	73.48%

FY20 BUDGETED EXPENDITURES	FY20 YTD EXPENDITURES
\$835,290	\$608,400.75
	72.84%

CARES STIMULUS FUND

FY20 BUDGETED REVENUE	FY20 YTD REVENUE
\$945,400	\$945,399.87
	100.00%

FY20 BUDGETED EXPENDITURES	FY20 YTD EXPENDITURES
\$945,400	\$130,470.36
	13.80%

	<div>STAFF REPORT</div>
Date:	August 13, 2020
Prepared By:	Cynthia Wagner, City Administrator
Subject:	Fiscal Year 2021 Recommended Budget
Staff Report:	All Departments

The August 18 Work Session marks the next significant milestone in development of the FY2021 Budget. The agenda packet includes information from Finance Director Dan Toleikis summarizing the information presented as well as line item detail of the budget as recommended. This recommended budget is intended to reflect the goals and priorities of the Governing Body.

Given the current global and national economy as shaped by COVID19, a number of communities in the metropolitan area have had to retool or rethink their budget and programs. The City of Smithville budget reflects minimal anticipated economic impact.

Operationally, the budget is balanced. The document as presented reflects a maintenance budget in that it provides the same level of service currently provided to residents and adds relatively few new expenditures or programs.

Discussion on Tuesday will include a request for direction from the Board of some items in the General Fund which have not been included as expenditures at this time – Dan’s memo outlines these items.

Not included in information reviewed this evening are sales tax receipts for August (which reflect May, June and July sales – primarily, June), which came in significantly higher than 2019 levels and higher than budgeted. This will enhance our ending fund balance in all sales tax funds for FY2020.

Finally, I do want to highlight a bit of a “red flag” relating to our Combined Water and Wastewater Funds. Ongoing infrastructure needs on both the water and wastewater sides will have significant impact on future budgets. A primary goal for staff in 2021 will be working with our financial advisors and others in identifying appropriate cash flow (debt) strategies along with a potential revisit of the rate study conducted in 2018.

The information presented represents the combined efforts of all city department directors. I wish to especially thank Dan for his efforts in consolidating this information and shepherding us through the budget development process.

**STAFF****REPORT**

Date:	August 18, 2020
Prepared By:	Daniel Toleikis, Finance Director
Subject:	FY21 Recommended Budget – First Discussion
Staff Report:	All Departments

City staff began the FY21 budget process in January 2020. Staff met in April to review FY20 budget progress, FY21 budget priorities, including potential recommendations for changes to the schedule of fees, general changes to anticipated revenue, general revisions to expenditure estimates, and capital requests and capital improvements projects. In May, the Finance Director completed FY20 budget projections, a draft FY21 budget, and updated the 5-year Capital Improvement Plan, which was presented to the Board on June 16. In July, the Finance Director, City Administrator, and Assistant City Administrator met to review the employee handbook, compensation plan, and schedule of fees, which were presented to the Board on July 21.

Provided below is a summary of the recommended FY21 budget, which will be presented tonight. Following this discussion, the Board may choose to have another review of the recommended FY21 budget at the September 1 or September 15 Work Sessions. The FY21 budget is set for approval at the October 6 and October 20 Regular Sessions.

Also provided in the agenda packet are fund summaries and department detail worksheets. These worksheets are not in the final format for the budget, but they do provide specific detail on revenues and expenditures for review and discussion with the Board.

HIGHLIGHTS OF THE RECOMMENDED FY21 BUDGET

GENERAL FUND	FY19 Actual	FY20 Projection	FY21 Budget
Operating Revenue	\$4,470,749	\$4,530,060	\$4,597,900
Operating Expenditures	\$4,231,792	\$4,403,480	\$4,589,690
Revenues over/(under) Expenditures	\$238,957	\$126,580	\$8,210
Ending Fund Balance	\$3,785,272	\$3,125,782	\$2,411,492

The General Fund is projected to enter FY21 with a beginning cash balance of \$3,125,782, which is the equivalent to about 68.1% of FY21 recommended operating expenditures. A Reserve Policy requires that the General Fund maintain a reserve of at least 40% of budgeted operating expenditures, which would equate to \$1,835,876 for FY21. The remaining 28.1%, or \$1,289,906, is considered excess cash on hand.

Operating Revenue

General Fund revenues provide the resources necessary to fund a majority of City functions, such as police protection and emergency response, code enforcement, permitting, licensing, parks maintenance and recreational programs, senior services, and street and sidewalk maintenance, among others. These functions are primarily funded through revenue from sales and use taxes, property taxes, and franchise taxes. Supplementary sources like ticketing fines, building permit fees, business license fees, and recreational fees provide additional support. Operating revenue in the recommended FY21 budget is \$4,597,900. Staff recommends the following inclusions:

- a 2.25% increase in sales tax revenue, which is driven by a 1.25% increase on existing sales tax revenues from established businesses and another 1% increase due to new sales tax revenues from new businesses, namely the Marketplace development [a projected +\$27,060 increase over FY20 projections];
- a 7.5% increase in use tax revenue [+\$27,550];
- 90% property tax collection [-\$5,030];
- a 20% decrease in franchise tax revenue related to telecommunications [-\$20,840];
- a 70% decrease in interest income [-\$68,260];
- a 33% decrease in building permit revenue [-\$23,550];
- a 'return to normal' for SRO reimbursement, court fine revenue, recreation program revenue, and campground revenue [+\$90,950]; and
- all other changes [+\$39,960].

Operating revenue would exceed FY20 projected operating revenue by \$67,840 (1.5%) and exceed FY19 actual operating revenue by \$127,151 (2.8%).

Operating Expenditures

General Fund expenditures cover employee salaries and benefits, operational costs, maintenance costs, contracted services, insurance, and office and administrative costs for the elected officials, administration, police, development, finance, parks and recreation, and public works (street division) departments. Operating expenditures in the recommended FY21 budget is \$4,589,690. As discussed during the Work Session on July 21, staff recommends the following inclusions:

- no cost of living adjustment (COLA) to the compensation plan;
- a 3.0% merit pool for salary increases effective May 1, 2021 [+\$42,270];
- the addition of On-Call Time compensation [+\$6,500];
- a presumptive 15.0% increase in medical insurance (final renewal expected soon after Sept 1) [+\$72,180];
- reclassification of Administrative Coordinator to Permit Technician in the Development Department [+\$4,860]; and
- all other changes [+\$60,400].

FY21 operating expenditures would exceed FY20 projected operating expenditures by \$186,210 (4.2%) and exceed FY19 actual operating revenue by \$357,898 (8.5%).

Overall, the recommended FY21 General Fund operating budget is balanced, with revenues exceeding expenditures by \$8,210.

Several more operational items were considered by staff but were not ultimately recommended for inclusion in the FY21 budget. Staff asks for Board discussion on the following items, and if the Board directs that any of these items should be included in the FY21 budget, staff would like guidance on using excess cash on hand to fund the items or if cuts will need to be made elsewhere to keep the budget balanced:

- additional economic development opportunities, including membership in the Kansas City Area Development Council for \$10,000, a partnership with Visit KC for \$1,500, membership with ICSC for \$800, and a subscription to the Kansas City Star/Business Journal for \$270;
- continued participation in the Communities for All Ages program for \$1,500, which is a program the City has paid for in FY19 and FY20, but has not been an active participant;
- implementation of a portable radio replacement program for the Police Department, the department has 24 radios that are nearing the end of their expected lives, and of which four could be replaced each year at a cost of \$5,000/each until all 24 have been replaced in six years;
- a follow-up to the 2019 DirectionFinder community survey for \$14,000, which would update community responses and provide for additional questions; benchmark data on departmental performance indicators are also included in data collected;
- an increase in allowable Board of Alderman expenditures for \$4,620, which an Ordinance states that each member of the Board should be allocated \$750 for training expenses which the City currently only funds at 50% and that the Mayor receives a \$500 community relations allowance and each alderman receives a \$250 community relations allowance which are currently not funded; and
- a jumpstart on a Parks & Recreation Master Plan, which otherwise would not be able to begin until Parks & Stormwater sales tax revenue is recognized in January 2021.

Capital Improvement Plan

Of the \$1,289,906 designated as excess cash on hand, staff recommends that the Capital Improvement Plan utilize \$682,500 of that for the following projects, which were discussed at the June 16 Work Session:

- City Hall lobby or restroom improvements;
- New records management software for the Police Department;
- Phase I of electrical upgrades at Smith's Fork Campground;
- A transportation master plan including complete streets/trails;
- GIS/Asset management software (cost split with the CWWS Fund); and
- engineering for a joint streets/parks building.

Transfer to Other Funds

Of the same \$1,289,906 designated as excess cash on hand, staff recommends that a transfer to the Vehicle & Equipment Replacement Fund utilize \$40,000 to seed a reserve.

The remaining excess cash on hand not being spent would be \$567,406. Adding to that the projected fiscal year revenue over expenditures amount of \$8,210 plus the \$1,835,876 set aside for the 40% reserve leads to a projected General Fund ending cash balance of \$2,411,492, which equates to a 52.5% cash balance.

VEHICLE & EQUIPMENT REPLACEMENT FUND (VERF)	FY19 Actual	FY20 Projection	FY21 Budget
Revenue	\$0	\$0	\$165,000
Expenditures	\$0	\$0	\$125,000
Revenues over/(under) Expenditures	\$0	\$0	\$40,000
Ending Fund Balance	\$0	\$0	\$40,000

The VERF has a projected beginning cash balance of \$0.

The ideal cash balance in this Fund would be \$500,000, as it would take approximately that amount to re-purchase the fleet if the City ever decided to “back-out” of the lease agreement with Enterprise. Staff recommends a transfer from the General Fund to the VERF in the amount of \$40,000 to fund 8% of the desired reserve.

The City also anticipates selling 18 currently owned vehicles, with an estimated total sales revenue of \$125,000.

The City would initially lease 15 vehicles from Enterprise, which would have a first-year lease cost of \$125,000.

The projected ending cash balance is \$40,000.

CAPITAL PROJECTS FUND (CPF)	FY19 Actual	FY20 Projection	FY21 Budget
Revenue	\$4,182,448	\$242,500	\$0
Expenditures	\$4,230,808	\$1,959,600	\$243,440
Revenues over/(under) Expenditures	(\$48,360)	(\$1,717,100)	(\$243,440)
Ending Fund Balance	\$1,960,537	\$243,437	\$0

The CPF has a projected beginning cash balance of \$243,437. These are the proceeds remaining from the 2018 and 2019 GO Bond issuances. The GO Bonds proceeds must be expended by February 2022. No additional revenue is expected.

The GO Bonds have funded the following projects:

- Amory Road Bridge Replacement;
- Downtown Streetscape;
- Second Creek Road Bridge Replacement;

- 180th Street Trail & Sidewalks;
- South Commercial Sidewalks; and
- Main Street Trail (in construction phase now).

Staff recommends the CIP to utilize all of the available balance for the Downtown Streetscape East project, leaving no balance in the Fund at the end of FY21.

TRANSPORTATION SALES TAX FUND	FY19 Actual	FY20 Projection	FY21 Budget
Revenue	\$496,432	\$509,760	\$530,750
Expenditures	\$557,722	\$379,880	\$687,820
Revenues over/(under) Expenditures	(\$61,290)	\$129,880	(\$157,070)
Ending Fund Balance	\$355,937	\$485,817	\$328,747

The Transportation Sales Tax Fund has a projected beginning cash balance of \$485,817. These are proceeds from the ½-cent sales tax, which does not sunset. Projected FY21 sales tax revenues are \$530,750.

Staff recommends the Transportation Sales Tax Fund to take on \$177,820 in operational expenditures from the Public Works Department (Streets Division), and the CIP to utilize \$510,000 for the asphalt overlay program and for a new salt shed on the north end of the City.

Projects presented as part of the CIP discussion for the asphalt program are Rock Creek, Coulter Addition, and Micro-surfacing on several streets. The projected ending cash balance is \$328,747.

PARKS & STORMWATER SALES TAX FUND	FY19 Actual	FY20 Projection	FY21 Budget
Revenue	\$0	\$0	\$442,290
Expenditures	\$0	\$0	\$225,000
Revenues over/(under) Expenditures	\$0	\$0	\$217,290
Ending Fund Balance	\$0	\$0	\$217,290

The Parks & Stormwater Sales Tax Fund has a projected beginning cash balance of \$0. This Fund will be created by Ordinance prior to the start of the fiscal year. These are proceeds from the ½-cent sales tax, which begins October 1, 2020 and sunsets on September 30, 2040. Projected FY21 sales tax revenues are \$422,290 as we will not likely see sales tax revenues until January 2021.

Staff recommends the Parks & Stormwater Sales Tax Fund to take on \$0 in operational expenditures from the Parks & Recreation and Public Works (Streets Division) Departments. When the sales tax was discussed by the Board at its Regular Session on January 7, the Board decided to use its discretion each budget year to appropriate funds between Parks projects and stormwater projects. Staff recommends the CIP to utilize \$125,000 for improvements at the new splash pad and for the parks & recreation master plan including a trails/connectivity plan, and an additional \$100,000 for a to-be-determined parks or stormwater project as directed by the Board.

The projected ending cash balance is \$217,290.

CAPITAL IMPROVEMENT SALES TAX FUND	FY19 Actual	FY20 Projection	FY21 Budget
Revenue	\$451,246	\$509,760	\$530,750
Expenditures	\$127,417	\$798,910	\$509,250
Revenues over/(under) Expenditures	\$323,829	(\$289,150)	\$21,500
Ending Fund Balance	\$323,829	\$34,679	\$56,179

The Capital Improvement Sales Tax Fund has a projected beginning cash balance of \$34,679. These are proceeds from the ½ cent sales tax, which began October 1, 2018 and sunsets on December 31, 2038. Projected FY21 sales tax revenues are \$530,750.

The Capital Improvement Tax Fund funds a transfer to the Debt Service Fund for debt repayments associated with the 2018 and 2019 GO Bond issuances and a debt reserve. The FY21 transfer will be \$342,190. Staff also recommends the CIP to utilize \$167,060 of the available balance for the Downtown Streetscape East project.

The projected ending cash balance is \$56,179.

DEBT SERVICE FUND	FY19 Actual	FY20 Projection	FY21 Budget
Revenue	\$127,417	\$556,280	\$342,190
Expenditures	\$127,417	\$325,020	\$329,860
Revenues over/(under) Expenditures	\$0	\$231,260	\$12,340
Ending Fund Balance	\$0	\$231,260	\$243,600

The Debt Service Fund has a projected beginning cash balance of \$231,260, which is the balance necessary to pay the March 1, 2021 debt payment. Projected FY21 revenues in the form of a transfer from the Capital Improvement Sales Tax Fund is \$342,190.

The Debt Service Fund will cover debt payments associated with the 2018 and 2019 GO Bond issuances. The March 1, 2021 debt payment is \$231,260 and the September 1, 2021 debt payment is \$98,595.

The projected ending cash balance is \$243,590, which is the balance necessary to pay the March 1, 2022 debt payment.

COMBINED WATER & WASTEWATER SYSTEMS FUND (CWWS)	FY19 Actual	FY20 Projection	FY21 Budget
Revenue	\$3,840,292	\$4,183,870	\$4,429,880
Expenditures	\$2,575,747	\$3,015,300	\$3,111,120
Revenues over/(under) Expenditures	\$1,264,545	\$1,168,570	\$1,318,760
Ending Fund Balance	\$1,987,177	\$1,320,837	\$629,597

The CWWS Fund is projected to enter FY21 with a beginning cash balance of \$1,320,837, which is the equivalent to about 42.5% of FY21 recommended operating expenditures. A Reserve Policy requires that the CWWS Fund maintain a reserve of at least 20% of budgeted operating expenditures, which would equate to \$622,224 for FY21. The remaining 22.5%, or \$698,613, is considered excess cash on hand.

Operating Revenue

CWWS Fund revenues provide the resources necessary to specifically fund utility services. These services are almost solely funded through revenue from charges for water and sewer services. Operating revenue in the recommended FY21 budget is \$4,597,900. Staff recommends the following inclusions:

- a 3% increase in water sales revenue, which would be driven by a third-rate increase as recommended in the rate study [a projected +\$72,630 increase over FY20 projections];
- a 10% increase in wastewater sales revenue, which would be driven by the rate increase as recommended in the rate study [a projected +\$153,620 increase over FY20 projections];
- all other changes [+\$19,360].

Operating revenue would exceed FY20 projected operating revenue by \$246,010 (5.9%) and exceed FY19 actual operating revenue by \$589,588 (15.3%).

Operating Expenditures

CWWS Fund expenditures cover employee salaries and benefits, operational costs, maintenance costs, contracted services, insurance, and office and administrative costs for the public works (utilities division) department. Operating expenditures in the recommended FY21 budget is \$3,111,120. As discussed during the Work Session on July 21, staff recommends the following inclusions:

- no cost of living adjustment (COLA) to the compensation plan;
- a 3.0% merit pool for salary increases effective May 1, 2021 [+\$12,900];
- the addition of On-Call Time compensation [+\$23,290];
- a presumptive 15.0% increase in medical insurance (final renewal expected soon after Sept 1) [+\$9,270];
- an increase in KCMO Sewer Services for the Forest Oaks subdivision [+\$26,200]; and
- all other changes [+\$24,160].

FY21 operating expenditures would exceed FY20 projected operating expenditures by \$95,820 (3.2%) and exceed FY19 actual operating revenue by \$535,373 (20.8%).

Overall, the recommended FY21 CWWS Fund operating budget is balanced, with revenues exceeding expenditures by \$1,318,760.

Capital Improvement Plan

Adding together the \$698,613 designated as excess cash on hand plus the projected fiscal year revenue over expenditures amount of \$1,318,760, there is \$2,017,373

available for CIP projects. Staff recommends that the Capital Improvement Plan utilize \$2,010,000 of that for the following projects, which were discussed at the June 16 Work Session:

- Highland Drive Sewer Replacement;
- 188th Street Waterline;
- Fourth Street and Fourth Terrace Water and Sewer Lines;
- Raw Water Pump Station, Valve Box, and Zebra Mussel Control Project; and
- GIS/Asset management software (cost split with the General Fund).

The remaining excess cash on hand not being spent would be \$7,373. Adding to that the \$622,224 set aside for the 40% reserve leads to a projected CWWWS Fund ending cash balance of \$629,597, which equates to a 20.2% cash balance.

The Water Master Plan calls for a Water Plant Expansion in FY23 with a price tag of \$9.65 million, and the Wastewater Master Plan identifies the North Sewer Interceptor project as a project that will most likely need to be completed within 10 years with a price tag of \$6.5 million. These projects will likely need to be funded through a combination of continued rate increases, increases to impact fees, and debt issuances. Staff will bring forward a recommendation to update the rate study including an impact fee analysis in future months. Also, staff will be in communications with the City's financial advisors on debt issuances.

SANITATION FUND	FY19 Actual	FY20 Projection	FY21 Budget
Revenue	\$779,271	\$820,430	\$890,550
Expenditures	\$786,350	\$825,890	\$885,710
Revenues over/(under) Expenditures	(\$7,079)	(\$5,460)	\$4,840
Ending Fund Balance	\$37,499	\$32,039	\$36,879

The Sanitation Fund has a projected beginning cash balance of \$32,039. The revenues in this Fund are collection of trash fees from utility bills. Projected FY21 revenues are \$890,550.

The Sanitation Fund pays the City's contract with WCA to provide residential and trash services. This contract runs through March 2022. Projected FY21 expenditures are \$885,710.

The projected ending cash balance is \$36,879.

GENERAL FUND FY21 SNAPSHOT

FY21 OPERATING BUDGET	
BUDGETED FY21 OPERATING REVENUE, BY SOURCE	AMOUNT
PROPERTY TAXES	886,950
SALES AND USE TAXES	1,663,730
FRANCHISE TAXES	681,430
OTHER TAXES	322,040
LICENSES, FEES, AND PERMITS	325,080
INTERGOVERNMENTAL REVENUES	49,280
CHARGES FOR SERVICES	241,090
FINES AND FORFEITS	168,980
INTEREST	45,000
DONATIONS	4,750
OTHER REVENUE	400
DEBT ISSUED	-
TRANSFERS IN	209,170
TOTAL BUDGETED FY21 OPERATING REVENUE	4,597,900
BUDGETED FY21 OPERATING EXPENDITURES, BY DEPARTMENT	AMOUNT
ELECTED OFFICIALS	40,010
ADMINISTRATION	535,580
MUNICIPAL COURT	-
POLICE	1,902,600
ANIMAL SHELTER	9,000
DEVELOPMENT	424,650
FINANCE	315,860
SENIOR SERVICES	24,450
PARKS & RECREATION	609,380
PUBLIC WORKS (STREETS)	728,160
NATURAL DISASTER RESPONSE	-
TOTAL BUDGETED FY21 OPERATING EXPENDITURES, BY DEPARTMENT	4,589,690
REVENUE OVER/(UNDER) EXPENDITURES IN FY21 OPERATING BUDGET	8,210
FY21 ONE-TIME & CAPITAL IMPROVEMENT BUDGET	
BUDGETED FY21 ONE-TIME REVENUE, BY ITEM	AMOUNT
NONE	-
TOTAL BUDGETED FY21 ONE-TIME REVENUE	-
BUDGETED FY21 ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES, BY ITEM	AMOUNT
ADMINISTRATION - CITY HALL IMPROVEMENTS	95,000
POLICE - RECORDS MANAGEMENT SOFTWARE	100,000
PARKS & RECREATION - PHASE I CAMPGROUND ELECTRIC UPGRADES	37,500
PUBLIC WORKS (STREET) - VEHICLE & EQUIPMENT REPLACEMENT FUND TRANSFER	40,000
PUBLIC WORKS (STREET) - TRANSPORTATION MASTER PLAN INCLUDING COMPLETE STREETS/TRAILS	100,000
PUBLIC WORKS (STREET) - GIS & ASSET MANAGEMENT	100,000
PUBLIC WORKS (STREET) - ENGINEERING - COMBINED STREETS/PARKS BUILDING	250,000
TOTAL BUDGETED FY21 ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES	722,500
REVENUE OVER/(UNDER) EXPENDITURES IN FY21 ONE-TIME & CAPITAL IMPROVEMENT BUDGET	(722,500)
TOTAL FY21 OPERATING + ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES	5,312,190
OVERALL CASH OUTLOOK	
PROJECTED BEGINNING TOTAL FUND BALANCE ON NOVEMBER 1, 2020	3,125,782
(MINUS) CASH BALANCE RESTRICTED TO SATISFY 40% POLICY-REQUIRED RESERVE	(1,835,876)
EQUALS PROJECTED REMAINING EXCESS CASH AVAILABLE ON NOVEMBER 1, 2020	1,289,906
PLUS/(MINUS) OPERATING REVENUE OVER/(UNDER) OPERATING EXPENDITURES [DETAIL ABOVE]	8,210
PLUS/(MINUS) ONE-TIME REVENUE OVER/(UNDER) ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES [DETAIL A	(722,500)
EQUALS PROJECTED ENDING EXCESS CASH REMAINING ON OCTOBER 31, 2021	575,616
PLUS CASH BALANCE RESTRICTED TO SATISFY 40% POLICY-REQUIRED RESERVE	1,835,876
PROJECTED ENDING TOTAL FUND BALANCE ON OCTOBER 31, 2021	2,411,492
CHANGE IN TOTAL FUND BALANCE FROM NOVEMBER 1, 2020 TO OCTOBER 31, 2021	(714,290)

GENERAL FUND HISTORY

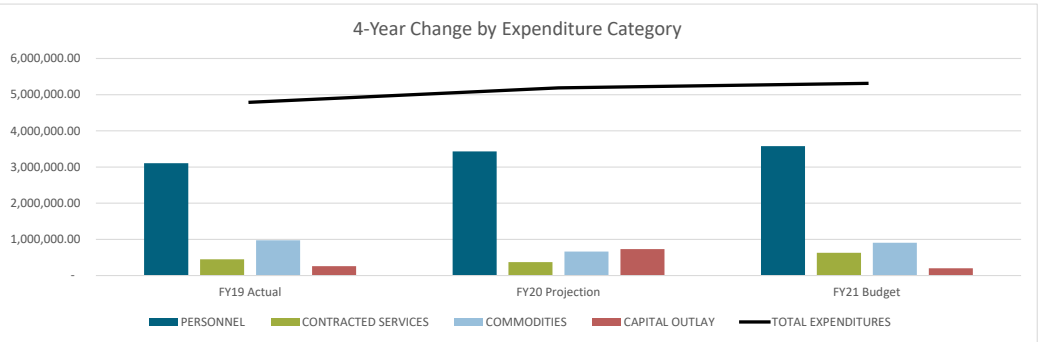
TOTAL REVENUES, BY SOURCE	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
PROPERTY TAXES	855,454.56	891,980.00	886,950.00	-1%
SALES AND USE TAXES	1,462,759.64	1,609,120.00	1,663,730.00	3%
FRANCHISE TAXES	730,518.41	703,050.00	681,430.00	-3%
OTHER TAXES	321,080.76	320,910.00	322,040.00	0%
LICENSES, FEES, AND PERMITS	323,897.42	349,960.00	325,080.00	-7%
INTERGOVERNMENTAL REVENUES	520,163.52	29,000.00	49,280.00	70%
CHARGES FOR SERVICES	248,772.31	175,440.00	241,090.00	37%
FINES AND FORFEITS	158,462.30	149,160.00	168,980.00	13%
INTEREST	199,474.58	113,260.00	45,000.00	-60%
DONATIONS	5,176.55	3,580.00	4,750.00	33%
OTHER REVENUE	16,101.02	470.00	400.00	-15%
DEBT ISSUED	-	-	-	no ▲
TRANSFERS IN	721,965.31	184,130.00	209,170.00	14%
TOTAL REVENUES	5,563,826.38	4,530,060.00	4,597,900.00	1.50%

TOTAL EXPENDITURES, BY DEPARTMENT	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
ELECTED OFFICIALS	140,257.65	32,810.00	40,010.00	22%
ADMINISTRATION	508,394.28	715,280.00	630,580.00	-12%
MUNICIPAL COURT	44,516.30	-	-	no ▲
POLICE	1,730,998.54	1,848,860.00	2,002,600.00	8%
ANIMAL SHELTER	5,620.11	8,610.00	9,000.00	5%
DEVELOPMENT	417,227.68	458,080.00	424,650.00	-7%
FINANCE	295,522.93	308,320.00	315,860.00	2%
SENIOR SERVICES	22,000.40	18,050.00	24,450.00	35%
PARKS & RECREATION	719,270.47	709,420.00	646,880.00	-9%
PUBLIC WORKS (STREETS)	905,604.07	1,090,120.00	1,218,160.00	12%
NATURAL DISASTER RESPONSE	-	-	-	no ▲
TOTAL EXPENDITURES	4,789,412.43	5,189,550.00	5,312,190.00	2.36%

REVENUE OVER/(UNDER) EXPENDITURES	774,413.95	(659,490.00)	(714,290.00)
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ENDING FUND CASH BALANCE	3,785,272	3,125,782	2,411,492
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GENERAL FUND EXPENDITURE DETAIL



Note: The "% ▲" column represents the percentage change between the FY20 Projection and FY21 Budget.

PERSONNEL	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
NUMBER OF FULL-TIME EQUIVALENTS	53.50	55.50	55.50	no ▲
FULL-TIME SALARIES & WAGES	2,176,293.62	2,403,650.00	2,496,090.00	4%
PART-TIME WAGES - PERMANENT	89,087.27	99,050.00	103,010.00	4%
PART-TIME WAGES - RECREATION	16,307.50	6,900.00	9,580.00	39%
OVERTIME	66,899.09	72,750.00	53,000.00	-27%
SOCIAL SECURITY & MEDICARE	167,754.99	198,250.00	198,880.00	0%
MEDICAL & LIFE INSURANCE	268,866.42	289,220.00	361,400.00	25%
WORKER'S COMPENSATION	80,938.28	87,210.00	96,060.00	10%
LAGERS RETIREMENT	223,011.47	248,590.00	236,060.00	-5%
EMPLOYEE UNIFORMS	18,676.19	24,120.00	25,620.00	6%
UNEMPLOYMENT	17.08	-	-	no ▲
TOTAL PERSONNEL	3,107,851.91	3,429,740.00	3,579,700.00	4%

CONTRACTED SERVICES	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
GENERAL CONTRACTED SERVICES	330,922.15	239,750.00	497,240.00	107%
LEASE PAYMENTS - SMITH'S FORK	33,431.55	35,110.00	36,860.00	5%
POLICE - DISPATCHING	51,662.26	53,290.00	55,810.00	5%
PARKS - CAMP HOST	14,700.00	17,500.00	17,500.00	no ▲
PARKS - FIREWORKS	12,000.00	12,000.00	12,000.00	no ▲
PARKS - MOVIE NIGHTS	2,532.38	2,000.00	2,400.00	20%
POLICE - CONFINEMENT	2,028.00	6,050.00	6,000.00	-1%
INSURANCE DEDUCTIBLES	-	3,300.00	1,000.00	-70%
TOTAL CONTRACTED SERVICES	447,276.34	369,000.00	628,810.00	70%

COMMODITIES	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
REPAIRS & MAINTENANCE - BUILDINGS	36,369.04	20,070.00	20,840.00	4%
REPAIRS & MAINTENANCE - INFRASTRUCTURE	18,040.65	15,980.00	18,000.00	13%
REPAIRS & MAINTENANCE - EQUIPMENT	30,761.05	37,740.00	31,290.00	-17%
REPAIRS & MAINTENANCE - VEHICLES	22,253.08	24,920.00	22,610.00	-9%
REPAIRS & MAINTENANCE - SOFTWARE	68,417.66	79,330.00	186,520.00	135%
REPAIRS & MAINTENANCE - PARKS	5,554.00	6,960.00	-	-100%
REPAIRS & MAINTENANCE - CAMPGROUND	12,702.06	8,690.00	45,000.00	418%
ELECTRICITY	124,776.33	115,120.00	123,770.00	8%
PROPANE	13,424.30	13,260.00	12,780.00	-4%
TELEPHONE & INTERNET	36,125.29	30,790.00	32,090.00	4%
MOBILE COMMUNICATIONS	19,580.63	19,350.00	23,060.00	19%
TOOLS & SUPPLIES	27,803.23	23,850.00	26,740.00	12%
FUEL	43,208.75	35,600.00	45,000.00	26%
GENERAL RECREATION	86.49	510.00	500.00	-2%
ANIMAL SHELTER	-	-	-	no ▲
YOUTH RECREATION - UNIFORMS	10,499.61	4,370.00	10,900.00	149%
YOUTH RECREATION - OFFICIALS	8,068.00	6,000.00	9,140.00	52%
ADULT RECREATION - UNIFORMS	-	-	-	no ▲
ADULT RECREATION - OFFICIALS	1,340.00	260.00	1,000.00	285%
RECREATION - BACKGROUND CHECKS	-	360.00	720.00	100%
RECREATION - SUPPLIES & AWARDS	3,860.15	5,350.00	25,320.00	373%
RECREATION - ADVERTISING	886.03	1,000.00	1,000.00	no ▲
ADULT RECREATION - BIKE RACE	12,740.94	1,080.00	-	-100%
PROPERTY & CASUALTY INSURANCE	97,858.43	103,110.00	104,540.00	1%
TRAINING & TRAVEL	38,008.91	29,610.00	41,560.00	40%
OFFICE SUPPLIES	14,573.12	11,910.00	10,800.00	-9%
POSTAGE	4,177.90	5,480.00	5,000.00	-9%
ADVERTISING	6,500.15	8,350.00	10,310.00	23%
BANK CHARGES	29,157.93	31,800.00	34,510.00	9%
MEMBERSHIPS	19,384.31	20,080.00	21,180.00	5%
CITY EVENTS	-	-	-	no ▲
MISCELLANEOUS EXPENSE	66.00	-	-	no ▲
TRANSFERS TO OTHER FUNDS	268,263.41	-	40,000.00	100%
TOTAL COMMODITIES	974,487.45	660,930.00	904,180.00	37%

CAPITAL OUTLAY	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
CAPITAL EXPENDITURES - BUILDINGS	-	-	-	no ▲
CAPITAL EXPENDITURES - EQUIPMENT	109,436.74	15,810.00	4,500.00	-72%
CAPITAL EXPENDITURES - VEHICLES	-	-	-	no ▲
CAPITAL EXPENDITURES - HARDWARE	-	4,000.00	-	-100%
CAPITAL EXPENDITURES - SOFTWARE	359.99	-	100,000.00	100%
CAPITAL PROJECTS	150,000.00	710,070.00	95,000.00	-87%
TOTAL CAPITAL OUTLAY	259,796.73	729,880.00	199,500.00	-73%

TOTAL EXPENDITURES	4,789,412.43	5,189,550.00	5,312,190.00	2%
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VEHICLE & REPLACEMENT FUND FY21 SNAPSHOT

FY21 OPERATING BUDGET	
BUDGETED FY21 OPERATING REVENUE, BY SOURCE	AMOUNT
SALE OF PERSONAL PROPERTY	125,000
TOTAL BUDGETED FY21 OPERATING REVENUE	125,000
BUDGETED FY21 OPERATING EXPENDITURES, BY DEPARTMENT	AMOUNT
LEASE PAYMENTS	125,000
TOTAL BUDGETED FY21 OPERATING EXPENDITURES, BY DEPARTMENT	125,000
REVENUE OVER/(UNDER) EXPENDITURES IN FY21 OPERATING BUDGET	-
FY21 ONE-TIME & CAPITAL IMPROVEMENT BUDGET	
BUDGETED FY21 ONE-TIME REVENUE, BY ITEM	AMOUNT
TRANSFER FROM GENERAL FUND	40,000
TOTAL BUDGETED FY21 ONE-TIME REVENUE	40,000
BUDGETED FY21 ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES, BY ITEM	AMOUNT
NONE	-
TOTAL BUDGETED FY21 ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES	-
REVENUE OVER/(UNDER) EXPENDITURES IN FY21 ONE-TIME & CAPITAL IMPROVEMENT BUDGET	40,000
TOTAL FY21 OPERATING + ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES	125,000
OVERALL CASH OUTLOOK	
PROJECTED BEGINNING TOTAL FUND BALANCE ON NOVEMBER 1, 2020	-
PLUS/(MINUS) OPERATING REVENUE OVER/(UNDER) OPERATING EXPENDITURES [DETAIL ABOVE]	-
PLUS/(MINUS) ONE-TIME REVENUE OVER/(UNDER) ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES [DETAIL A]	40,000
EQUALS PROJECTED ENDING EXCESS CASH REMAINING ON OCTOBER 31, 2021	40,000
CHANGE IN TOTAL FUND BALANCE FROM NOVEMBER 1, 2020 TO OCTOBER 31, 2021	40,000

VEHICLE & REPLACEMENT FUND HISTORY

TOTAL REVENUES, BY SOURCE	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
SALE OF PERSONAL PROPERTY	-	-	125,000.00	100%
TRANSFER FROM GENERAL FUND	-	-	40,000.00	100%
TOTAL REVENUES	-	-	165,000.00	100%

TOTAL EXPENDITURES, BY DEPARTMENT	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
LEASE PAYMENTS	-	-	125,000.00	100%
TOTAL EXPENDITURES	-	-	125,000.00	100%

REVENUE OVER/(UNDER) EXPENDITURES	-	-	40,000.00
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ENDING FUND CASH BALANCE	-	-	40,000
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CPF FY21 SNAPSHOT

FY21 ONE-TIME & CAPITAL IMPROVEMENT BUDGET

BUDGETED FY21 ONE-TIME REVENUE, BY ITEM	AMOUNT
NONE	-
TOTAL BUDGETED FY21 ONE-TIME REVENUE	-

BUDGETED FY21 ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES, BY ITEM	AMOUNT
PUBLIC WORKS (STREETS) - CONSTRUCTION OF DOWNTOWN STREETSCAPE EAST	243,440
TOTAL BUDGETED FY21 ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES	243,440

REVENUE OVER/(UNDER) EXPENDITURES IN FY21 ONE-TIME & CAPITAL IMPROVEMENT BUDGET	(243,440)
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TOTAL FY21 OPERATING + ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES	(243,440)
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OVERALL CASH OUTLOOK

PROJECTED BEGINNING TOTAL FUND BALANCE ON NOVEMBER 1, 2020	243,437
PLUS/(MINUS) ONE-TIME REVENUE OVER/(UNDER) ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES [DETAIL A]	(243,440)
EQUALS PROJECTED ENDING EXCESS CASH REMAINING ON OCTOBER 31, 2021	-
CHANGE IN TOTAL FUND BALANCE FROM NOVEMBER 1, 2020 TO OCTOBER 31, 2021	(243,437)

CPF HISTORY

TOTAL REVENUES, BY SOURCE	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
DEBT ISSUED	3,914,184.40	242,500.00	-	-100%
TRANSFERS IN	268,263.41	-	-	no ▲
TOTAL REVENUES	4,182,447.81	242,500.00	-	-100%

TOTAL EXPENDITURES, BY DEPARTMENT	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
PUBLIC WORKS - STREETS	4,230,808.48	1,959,600.00	243,440.00	-88%
TOTAL EXPENDITURES	4,230,808.48	1,959,600.00	243,440.00	-88%

REVENUE OVER/(UNDER) EXPENDITURES	(48,360.67)	(1,717,100.00)	(243,440.00)
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ENDING FUND CASH BALANCE	1,960,537	243,437	-
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TRANSPORTATION SALES TAX FUND FY21 SNAPSHOT

FY21 OPERATING BUDGET	
BUDGETED FY21 OPERATING REVENUE, BY SOURCE	AMOUNT
SALES AND USE TAX	530,750
TOTAL BUDGETED FY21 OPERATING REVENUE	530,750
BUDGETED FY21 OPERATING EXPENDITURES, BY DEPARTMENT	AMOUNT
PUBLIC WORKS - STREETS	177,820
TOTAL BUDGETED FY21 OPERATING EXPENDITURES, BY DEPARTMENT	177,820
REVENUE OVER/(UNDER) EXPENDITURES IN FY21 OPERATING BUDGET	352,930
FY21 ONE-TIME & CAPITAL IMPROVEMENT BUDGET	
BUDGETED FY21 ONE-TIME REVENUE, BY ITEM	AMOUNT
NONE	-
TOTAL BUDGETED FY21 ONE-TIME REVENUE	-
BUDGETED FY21 ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES, BY ITEM	AMOUNT
PUBLIC WORKS (STREETS) - ASPHALT OVERLAY PROGRAM	410,000
PUBLIC WORKS (STREETS) - CONSTRUCTION OF NORTH SALT SHED	100,000
TOTAL BUDGETED FY21 ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES	510,000
REVENUE OVER/(UNDER) EXPENDITURES IN FY21 ONE-TIME & CAPITAL IMPROVEMENT BUDGET	(510,000)
TOTAL FY21 OPERATING + ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES	(332,180)
OVERALL CASH OUTLOOK	
PROJECTED BEGINNING TOTAL FUND BALANCE ON NOVEMBER 1, 2020	485,817
PLUS/(MINUS) OPERATING REVENUE OVER/(UNDER) OPERATING EXPENDITURES [DETAIL ABOVE]	352,930
PLUS/(MINUS) ONE-TIME REVENUE OVER/(UNDER) ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES [DETAIL A]	(510,000)
EQUALS PROJECTED ENDING EXCESS CASH REMAINING ON OCTOBER 31, 2021	328,747
CHANGE IN TOTAL FUND BALANCE FROM NOVEMBER 1, 2020 TO OCTOBER 31, 2021	(157,070)

TRANSPORTATION SALES TAX FUND HISTORY

TOTAL REVENUES, BY SOURCE	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
TRANSFERS IN	496,431.90	509,760.00	530,750.00	4%
TOTAL REVENUES	496,431.90	509,760.00	530,750.00	4%

TOTAL EXPENDITURES, BY DEPARTMENT	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
PUBLIC WORKS - STREETS	557,722.17	379,880.00	687,820.00	81%
TOTAL EXPENDITURES	557,722.17	379,880.00	687,820.00	81%

REVENUE OVER/(UNDER) EXPENDITURES	(61,290.27)	129,880.00	(157,070.00)	
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ENDING FUND CASH BALANCE	355,937	485,817	328,747	
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PARKS & STORMWATER SALES TAX FUND FY21 SNAPSHOT

FY21 OPERATING BUDGET

BUDGETED FY21 OPERATING REVENUE, BY SOURCE	AMOUNT
SALES AND USE TAX	442,290
TOTAL BUDGETED FY21 OPERATING REVENUE	442,290

BUDGETED FY21 OPERATING EXPENDITURES, BY DEPARTMENT	AMOUNT
PARKS & RECREATION	-
PUBLIC WORKS (STREETS)	-
TOTAL BUDGETED FY21 OPERATING EXPENDITURES, BY DEPARTMENT	-

REVENUE OVER/(UNDER) EXPENDITURES IN FY21 OPERATING BUDGET	442,290
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FY21 ONE-TIME & CAPITAL IMPROVEMENT BUDGET

BUDGETED FY21 ONE-TIME REVENUE, BY ITEM	AMOUNT
NONE	-
TOTAL BUDGETED FY21 ONE-TIME REVENUE	-

BUDGETED FY21 ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES, BY ITEM	AMOUNT
PARKS & RECREATION - SPLASH PAD PARK IMPROVEMENTS	25,000
PARKS & RECREATION - PARKS & RECREATION MASTER PLAN INCLUDING TRAILS & CONNECTIVITY	100,000
PARKS & RECREATION / PUBLIC WORKS (STREETS) - TBD PROJECT	100,000
TOTAL BUDGETED FY21 ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES	225,000

REVENUE OVER/(UNDER) EXPENDITURES IN FY21 ONE-TIME & CAPITAL IMPROVEMENT BUDGET	(225,000)
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TOTAL FY21 OPERATING + ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES	225,000
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OVERALL CASH OUTLOOK

PROJECTED BEGINNING TOTAL FUND BALANCE ON NOVEMBER 1, 2020	-
PLUS/(MINUS) OPERATING REVENUE OVER/(UNDER) OPERATING EXPENDITURES [DETAIL ABOVE]	442,290
PLUS/(MINUS) ONE-TIME REVENUE OVER/(UNDER) ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES [DETAIL A	(225,000)
EQUALS PROJECTED ENDING EXCESS CASH REMAINING ON OCTOBER 31, 2021	217,290
CHANGE IN TOTAL FUND BALANCE FROM NOVEMBER 1, 2020 TO OCTOBER 31, 2021	217,290

PARKS & STORMWATER SALES TAX FUND HISTORY

TOTAL REVENUES, BY SOURCE	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
SALES AND USE TAX	-	-	442,290.00	100%
TOTAL REVENUES	-	-	442,290.00	100%

TOTAL EXPENDITURES, BY DEPARTMENT	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
PARKS & RECREATION	-	-	225,000.00	100%
PUBLIC WORKS - STREETS	-	-	-	no ▲
TOTAL EXPENDITURES	-	-	225,000.00	100%

REVENUE OVER/(UNDER) EXPENDITURES	-	-	217,290.00
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ENDING FUND CASH BALANCE	-	-	217,290
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CAPITAL IMP. SALES TAX FUND FY21 SNAPSHOT

FY21 OPERATING BUDGET		
BUDGETED FY21 OPERATING REVENUE, BY SOURCE		AMOUNT
TRANSFERS IN		530,750
TOTAL BUDGETED FY21 OPERATING REVENUE		530,750
BUDGETED FY21 OPERATING EXPENDITURES, BY DEPARTMENT		AMOUNT
PUBLIC WORKS - STREETS		342,190
TOTAL BUDGETED FY21 OPERATING EXPENDITURES, BY DEPARTMENT		342,190
REVENUE OVER/(UNDER) EXPENDITURES IN FY21 OPERATING BUDGET		188,560
FY21 ONE-TIME & CAPITAL IMPROVEMENT BUDGET		
BUDGETED FY21 ONE-TIME REVENUE, BY ITEM		AMOUNT
NONE		-
TOTAL BUDGETED FY21 ONE-TIME REVENUE		-
BUDGETED FY21 ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES, BY ITEM		AMOUNT
PUBLIC WORKS (STREETS) - CONSTRUCTION OF DOWNTOWN STREETSCAPE EAST		167,060
TOTAL BUDGETED FY21 ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES		167,060
REVENUE OVER/(UNDER) EXPENDITURES IN FY21 ONE-TIME & CAPITAL IMPROVEMENT BUDGET		(167,060)
TOTAL FY21 OPERATING + ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES		509,250
OVERALL CASH OUTLOOK		
PROJECTED BEGINNING TOTAL FUND BALANCE ON NOVEMBER 1, 2020		34,679
PLUS/(MINUS) OPERATING REVENUE OVER/(UNDER) OPERATING EXPENDITURES [DETAIL ABOVE]		188,560
PLUS/(MINUS) ONE-TIME REVENUE OVER/(UNDER) ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES [DETAIL A]		(167,060)
EQUALS PROJECTED ENDING EXCESS CASH REMAINING ON OCTOBER 31, 2021		56,179
CHANGE IN TOTAL FUND BALANCE FROM NOVEMBER 1, 2020 TO OCTOBER 31, 2021		21,500

CAPITAL IMP. SALES TAX FUND HISTORY

TOTAL REVENUES, BY SOURCE	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
TRANSFERS IN	451,246.42	509,760.00	530,750.00	4%
TOTAL REVENUES	451,246.42	509,760.00	530,750.00	4%

TOTAL EXPENDITURES, BY DEPARTMENT	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
PUBLIC WORKS - STREETS	127,417.32	798,910.00	509,250.00	-36%
TOTAL EXPENDITURES	127,417.32	798,910.00	509,250.00	-36%

REVENUE OVER/(UNDER) EXPENDITURES	323,829.10	(289,150.00)	21,500.00	
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ENDING FUND CASH BALANCE	323,829	34,679	56,179	
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DEBT SERVICE FUND FY21 SNAPSHOT

FY21 OPERATING BUDGET	
BUDGETED FY21 OPERATING REVENUE, BY SOURCE	AMOUNT
TRANSFERS IN	342,190
TOTAL BUDGETED FY21 OPERATING REVENUE	342,190
BUDGETED FY21 OPERATING EXPENDITURES, BY DEPARTMENT	AMOUNT
FINANCE	329,860
TOTAL BUDGETED FY21 OPERATING EXPENDITURES, BY DEPARTMENT	329,860
REVENUE OVER/(UNDER) EXPENDITURES IN FY21 OPERATING BUDGET	12,330
TOTAL FY21 OPERATING + ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES	12,330
OVERALL CASH OUTLOOK	
PROJECTED BEGINNING TOTAL FUND BALANCE ON NOVEMBER 1, 2020	231,260
PLUS/(MINUS) OPERATING REVENUE OVER/(UNDER) OPERATING EXPENDITURES [DETAIL ABOVE]	12,330
EQUALS PROJECTED ENDING EXCESS CASH REMAINING ON OCTOBER 31, 2021	243,590
CHANGE IN TOTAL FUND BALANCE FROM NOVEMBER 1, 2020 TO OCTOBER 31, 2021	12,330

DEBT SERVICE FUND HISTORY

TOTAL REVENUES, BY SOURCE	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
DEBT ISSUED	-	-	-	no ▲
TRANSFERS IN	127,417.32	556,280.00	342,190.00	-38%
TOTAL REVENUES	127,417.32	556,280.00	342,190.00	-38%

TOTAL EXPENDITURES, BY DEPARTMENT	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
FINANCE	127,417.32	325,020.00	329,860.00	1%
TOTAL EXPENDITURES	127,417.32	325,020.00	329,860.00	1%

REVENUE OVER/(UNDER) EXPENDITURES	-	231,260.00	12,330.00
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ENDING FUND CASH BALANCE	-	231,260	243,595
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CWWS FUND FY21 SNAPSHOT

FY21 OPERATING BUDGET		
BUDGETED FY21 OPERATING REVENUE, BY SOURCE		AMOUNT
CHARGES FOR SERVICES		4,385,180
WATER & WASTEWATER IMPACT FEES		379,010
OTHER REVENUE		-
DEBT ISSUED		44,700
TRANSFERS IN		-
TOTAL BUDGETED FY21 OPERATING REVENUE		4,808,890
BUDGETED FY21 OPERATING EXPENDITURES, BY DEPARTMENT		AMOUNT
PUBLIC WORKS - UTILITIES		3,111,120
TOTAL BUDGETED FY21 OPERATING EXPENDITURES, BY DEPARTMENT		3,111,120
REVENUE OVER/(UNDER) EXPENDITURES IN FY21 OPERATING BUDGET		1,697,770
FY21 ONE-TIME & CAPITAL IMPROVEMENT BUDGET		
BUDGETED FY21 ONE-TIME REVENUE, BY ITEM		AMOUNT
NONE		-
TOTAL BUDGETED FY21 ONE-TIME REVENUE		-
BUDGETED FY21 ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES, BY ITEM		AMOUNT
PUBLIC WORKS (UTILITIES) - HIGHLAND DRIVE SEWER REPLACEMENT		270,000
PUBLIC WORKS (UTILITIES) - 188TH STREET WATERLINE		270,000
PUBLIC WORKS (UTILITIES) - RAW WATER PUMP STATION, VALVE BOX & RZEBRA MUSSEL CONTRO		1,870,000
PUBLIC WORKS (UTILITIES) - FOURTH STREET & FOURTH TERRANCE WATER & SEWER LINES		500,000
PUBLIC WORKS (UTILITIES) - GIS & ASSET MANAGEMENT		100,000
TOTAL BUDGETED FY21 ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES		3,010,000
REVENUE OVER/(UNDER) EXPENDITURES IN FY21 ONE-TIME & CAPITAL IMPROVEMENT BUDGET		(3,010,000)
TOTAL FY21 OPERATING + ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES		6,121,120
OVERALL CASH OUTLOOK		
PROJECTED BEGINNING TOTAL FUND BALANCE ON NOVEMBER 1, 2020		2,902,646
(MINUS) CASH BALANCE RESTRICTED TO SATISFY 20% POLICY-REQUIRED RESERVE		(622,224)
EQUALS PROJECTED REMAINING EXCESS CASH AVAILABLE ON NOVEMBER 1, 2020		2,280,422
PLUS/(MINUS) OPERATING REVENUE OVER/(UNDER) OPERATING EXPENDITURES [DETAIL ABOVE]		1,697,770
PLUS/(MINUS) ONE-TIME REVENUE OVER/(UNDER) ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES [DETAIL A		(3,010,000)
EQUALS PROJECTED ENDING EXCESS CASH REMAINING ON OCTOBER 31, 2021		968,192
PLUS CASH BALANCE RESTRICTED TO SATISFY 40% POLICY-REQUIRED RESERVE		622,224
PROJECTED ENDING TOTAL FUND BALANCE ON OCTOBER 31, 2021		1,590,416
CHANGE IN TOTAL FUND BALANCE FROM NOVEMBER 1, 2020 TO OCTOBER 31, 2021		(1,312,230)

CWWS FUND HISTORY

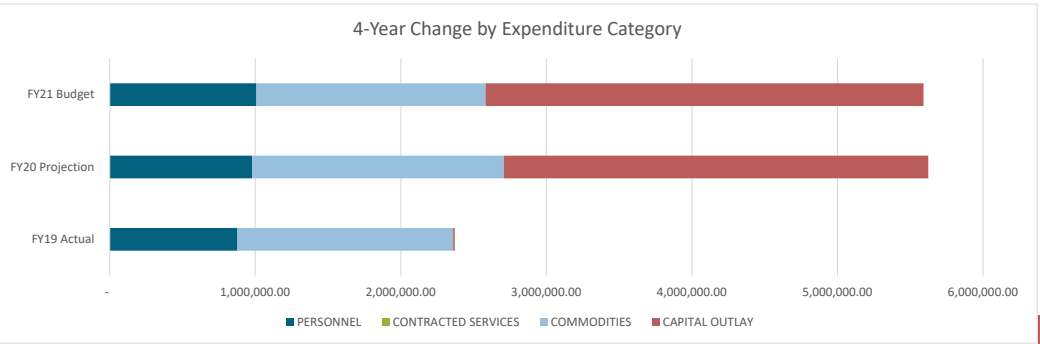
TOTAL REVENUES, BY SOURCE	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
CHARGES FOR SERVICES	3,587,836.79	4,133,500.00	4,385,180.00	6%
WATER & WASTEWATER IMPACT FEES	223,988.00	252,680.00	379,010.00	50%
OTHER REVENUE	2,051.95	-	-	no ▲
DEBT ISSUED	104,402.86	50,370.00	44,700.00	-11%
TRANSFERS IN	-	-	-	no ▲
TOTAL REVENUES	3,918,279.60	4,436,550.00	4,808,890.00	8%

TOTAL EXPENDITURES, BY DEPARTMENT	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
PUBLIC WORKS - UTILITIES	2,575,747.48	6,917,000.00	6,121,120.00	-12%
TOTAL EXPENDITURES	2,575,747.48	6,917,000.00	6,121,120.00	-12%

REVENUE OVER/(UNDER) EXPENDITURES	1,342,532.12	(2,480,450.00)	(1,312,230.00)
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ENDING FUND CASH BALANCE	5,383,096	2,902,646	1,590,416
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CWWS FUND EXPENDITURE DETAIL



PERSONNEL	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
FULL-TIME SALARIES & WAGES	642,200.65	726,480.00	740,470.00	2%
OVERTIME	16,812.15	18,000.00	18,000.00	no ▲
SOCIAL SECURITY & MEDICARE	48,817.50	56,960.00	58,030.00	% ▲
MEDICAL & LIFE INSURANCE	67,605.23	71,270.00	80,540.00	13%
WORKER'S COMPENSATION	29,644.25	28,630.00	32,490.00	13%
LAGERS RETIREMENT	65,592.84	67,750.00	69,780.00	% ▲
EMPLOYEE UNIFORMS	6,130.99	8,780.00	8,400.00	-4%
TOTAL PERSONNEL	876,803.61	977,870.00	1,007,710.00	3%

CONTRACTED SERVICES	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
GENERAL CONTRACTED SERVICES	87,729.76	858,680.00	55,740.00	-94%
LEASE PAYMENTS - COPs	21,739.35	330,590.00	344,380.00	4%
WASTEWATER TREATMENT SERVICE	96,333.12	104,340.00	129,240.00	24%
TOTAL CONTRACTED SERVICES	205,802.23	1,293,610.00	529,360.00	-59%

COMMODITIES	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
REPAIRS & MAINTENANCE - WATER PLANT	33,106.92	50,850.00	67,500.00	33%
REPAIRS & MAINTENANCE - WASTEWATER PLANT	20,372.99	103,970.00	55,000.00	-47%
REPAIRS & MAINTENANCE - WATER TOWERS	60,189.64	91,050.00	112,150.00	23%
REPAIRS & MAINTENANCE - WATER LINES	41,390.13	52,600.00	44,740.00	-15%
REPAIRS & MAINTENANCE - SEWER LINES	52,751.37	289,370.00	85,000.00	-71%
REPAIRS & MAINTENANCE - EQUIPMENT	4,772.80	5,060.00	4,490.00	-11%
REPAIRS & MAINTENANCE - VEHICLES	6,860.63	8,470.00	7,500.00	-11%
REPAIRS & MAINTENANCE - SOFTWARE	6,499.86	14,200.00	17,870.00	26%
ELECTRICITY	223,873.82	250,090.00	292,910.00	17%
PROPANE	2,668.40	8,630.00	12,500.00	45%
TELEPHONE & INTERNET	15,708.51	13,730.00	12,680.00	-8%
MOBILE COMMUNICATIONS	7,774.31	7,810.00	9,880.00	27%
TOOLS & SUPPLIES	24,938.81	28,700.00	25,000.00	-13%
SUPPLIES - CONNECTIONS	48,460.05	60,640.00	75,000.00	24%
SUPPLIES - LABORATORY	19,197.27	18,620.00	20,000.00	7%
SUPPLIES - WATER CHEMICALS	116,175.28	116,630.00	120,000.00	3%
SUPPLIES - WASTEWATER CHEMICALS	10,980.36	12,870.00	13,500.00	5%
FUEL	13,795.36	16,970.00	17,500.00	3%
PROPERTY & CASUALTY INSURANCE	47,883.84	61,140.00	61,220.00	0%
TRAINING & TRAVEL	1,984.65	2,670.00	3,000.00	12%
OFFICE SUPPLIES	3,868.03	3,010.00	4,500.00	50%
POSTAGE	1,294.61	1,650.00	1,500.00	-9%
ADVERTISING	-	-	-	no ▲
BANK CHARGES	1,855.00	1,860.00	2,000.00	8%
MEMBERSHIPS	651.67	250.00	380.00	52%
INTEREST - COPs	66,105.57	313,130.00	299,050.00	-4%
DEPRECIATION EXPENSE	545,234.00	-	-	no ▲
MISCELLANEOUS EXPENSE	1,613.73	-	-	no ▲
TRANSFERS TO OTHER FUNDS	102,355.89	196,430.00	209,180.00	6%
TOTAL COMMODITIES	1,482,363.50	1,730,400.00	1,574,050.00	-9%

CAPITAL OUTLAY	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
CAPITAL EXPENDITURES - BUILDINGS	10,474.42	48,940.00	-	-100%
CAPITAL EXPENDITURES - WATER PLANT	-	-	-	no ▲
CAPITAL EXPENDITURES - WASTEWATER PLANT	-	-	-	no ▲
CAPITAL EXPENDITURES - LINES	0.10	-	-	no ▲
CAPITAL EXPENDITURES - WATER TOWERS	-	-	-	no ▲
CAPITAL EXPENDITURES - EQUIPMENT	-	-	-	no ▲
CAPITAL EXPENDITURES - VEHICLES	-	-	-	no ▲
CAPITAL EXPENDITURES - HARDWARE	-	-	-	no ▲
CAPITAL EXPENDITURES - SOFTWARE	-	-	100,000.00	100%
CAPITAL PROJECTS	303.62	1,654,270.00	1,910,000.00	15%
WATER IMPACT PROJECTS	-	698,170.00	1,000,000.00	43%
WASTEWATER IMPACT PROJECTS	-	513,740.00	-	-100%
TOTAL CAPITAL OUTLAY	10,778.14	2,915,120.00	3,010,000.00	3%

TOTAL EXPENDITURES	2,575,747.48	6,917,000.00	6,121,120.00	-12%
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SANITATION FUND FY21 SNAPSHOT

FY21 OPERATING BUDGET	
BUDGETED FY21 OPERATING REVENUE, BY SOURCE	AMOUNT
CHARGES FOR SERVICES	890,550
TOTAL BUDGETED FY21 OPERATING REVENUE	890,550
BUDGETED FY21 OPERATING EXPENDITURES, BY DEPARTMENT	AMOUNT
ADMINISTRATION	885,710
TOTAL BUDGETED FY21 OPERATING EXPENDITURES, BY DEPARTMENT	885,710
REVENUE OVER/(UNDER) EXPENDITURES IN FY21 OPERATING BUDGET	4,840
TOTAL FY21 OPERATING + ONE-TIME & CAPITAL IMPROVEMENT PLAN EXPENDITURES	4,840
OVERALL CASH OUTLOOK	
PROJECTED BEGINNING TOTAL FUND BALANCE ON NOVEMBER 1, 2020	32,039
PLUS/(MINUS) OPERATING REVENUE OVER/(UNDER) OPERATING EXPENDITURES [DETAIL ABOVE]	4,840
EQUALS PROJECTED ENDING EXCESS CASH REMAINING ON OCTOBER 31, 2021	36,879
CHANGE IN TOTAL FUND BALANCE FROM NOVEMBER 1, 2020 TO OCTOBER 31, 2021	4,840

SANITATION FUND HISTORY

TOTAL REVENUES, BY SOURCE	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
DEBT ISSUED	779,271.12	820,430.00	890,550.00	9%
TRANSFERS IN	-	-	-	no ▲
TOTAL REVENUES	779,271.12	820,430.00	890,550.00	9%

TOTAL EXPENDITURES, BY DEPARTMENT	FY19 Actual	FY20 Projection	FY21 Budget	% ▲
ADMINISTRATION	786,350.04	825,890.00	885,710.00	7%
TOTAL EXPENDITURES	786,350.04	825,890.00	885,710.00	7%

REVENUE OVER/(UNDER) EXPENDITURES	(7,078.92)	(5,460.00)	4,840.00
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ENDING FUND CASH BALANCE	37,499	32,039	36,879
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GENERAL FUND							
IDENTIFIED PROJECTS	Project Cost	FY20	FY21	FY22	FY23	FY24	FY25
none							
Elected Officials Subtotal		-	-	-	-	-	-
City Hall Improvements - Council Chambers	95,747.00	95,750.00					
City Hall Improvements - Lobby Reconfiguration	91,620.00		95,000.00				
City Hall Improvements - Restrooms	98,880.00			95,000.00			
City Hall Improvements - Kitchen	25,350.00			25,000.00			
City Hall Improvements - Police Reconfiguration	245,391.00					230,000.00	
City Hall Improvements - Administrative Reconfiguration	114,379.00						100,000.00
Comprehensive Plan	80,000.00	80,000.00					
Police Department/City Hall Needs Study	12,500.00						
Pay & Classification Study	TBD						
Administration Subtotal	Total Cost	175,750.00	95,000.00	120,000.00	-	230,000.00	100,000.00
Records Management Software	100,000.00		100,000.00				
Police Department/City Hall Needs Study	12,500.00						
Engineering - Police Department Building	TBD						
Construction - Police Department Building	TBD						
Police Subtotal		-	100,000.00	-	-	-	-
none							
Animal Shelter Subtotal		-	-	-	-	-	-
none							
Development Subtotal		-	-	-	-	-	-
INCODE 10 Software Upgrade	50,000.00						
Finance Subtotal		-	-	-	-	-	-
none							
Senior Services Subtotal		-	-	-	-	-	-
Engineering - Heritage Park Parking Lot	13,500.00	-					
Heritage Park - additional parking lot by new playground equipment [board moved up two years	71,500.00	85,000.00					
Heritage Park - basketball court [board priority]	79,926.75	79,930.00					
Park Improvements by the Splash Pad	25,000.00	-					
Parks & Recreation Master Plan	100,000.00	-					
Campground - Phase I electric upgrade completion	37,500.00		37,500.00				
Campground - Phase II electric upgrade completion	30,000.00			30,000.00			
Campground - Phase III electric upgrade completion	30,000.00				30,000.00		
Parks & Recreation Subtotal		164,930.00	37,500.00	30,000.00	30,000.00	-	-
Vehicle & Equipment Replacement Fund Reserve Seeding	40,000/YR		40,000.00	40,000.00	40,000.00	40,000.00	40,000.00
Engineering - Downtown Streetscape: Main Street from Commercial to Liberty	98,352.77	-					
Downtown Streetscape: Main Street - to Smith [Brick Accents, Lighting, Asphalt & Partial Curb]	576,000.00	-					
Downtown Streetscape: Main Street - to Liberty [Trail, Asphalt, Brick Accents, Lighting (N), & Pa	410,500.00	24,150.00	-				
Engineering - Downtown Gateway Sign	70,000.00		-				
Downtown Gateway Sign	200,000.00			-			
Engineering - Downtown Streetscape: North on Bridge Street to the bridge	15,000.00				-		
Downtown Streetscape: North on Bridge Street to the bridge	240,000.00					-	
Downtown Streetscape: Bridge Street Waterline	10,000.00					-	
Downtown Streetscape: North on Bridge Street to the bridge [Bridge Fencing Alternate]	50,000.00					-	
Downtown Streetscape: North on Bridge Street from the bridge to First Street	260,000.00					-	
MARC Grant Reimbursement	(300,000.00)					-	
Amory Road Pavement Failure Project	421,238.50	421,240.00					
Transportation Master Plan & Complete Streets/Trails	100,000.00		100,000.00				
GIS/Asset Management	200,000.00		100,000.00				
Engineering - Streets/Parks Building	250,000.00		250,000.00				
Construction - Streets/Parks Building	2,500,000.00			-			
Public Works (Streets) Subtotal		445,390.00	490,000.00	40,000.00	40,000.00	40,000.00	40,000.00
Fund Total		786,070.00	722,500.00	190,000.00	70,000.00	270,000.00	140,000.00

Beginning Cash Balance	3,785,272.00	3,125,782.00	2,411,492.00	2,248,262.00	2,224,212.00	2,020,052.00
- Amount Held to Satisfy Reserve or Other Restrictions	(1,815,824.00)	(1,835,876.00)	(1,865,252.00)	(1,895,100.00)	(1,925,424.00)	(1,956,232.00)
= Beginning Un-Restricted Cash Balance	1,969,448.00	1,289,906.00	546,240.00	353,162.00	298,788.00	63,820.00
+ Projected Annual Operating Revenues	4,530,060.00	4,597,900.00	4,689,900.00	4,783,700.00	4,879,400.00	4,977,000.00
- Projected Annual Operating Expenditures	(4,403,480.00)	(4,589,690.00)	(4,663,130.00)	(4,737,750.00)	(4,813,560.00)	(4,890,580.00)
- CIP Expenditures (from above)	(786,070.00)	(722,500.00)	(190,000.00)	(70,000.00)	(270,000.00)	(140,000.00)
Projected Ending Un-Restricted Cash Balance	1,309,958.00	575,616.00	383,010.00	329,112.00	94,628.00	10,240.00

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VEHICLE & EQUIPMENT REPLACEMENT FUND									
CURRENT VEHICLE	REPLACEMENT CATEGORY		Department	FY20	FY21	FY22	FY23	FY24	FY25
Sale(s) of Current Vehicle(s)			Development			(21,000.00)	(23,500.00)		
none	Ford F150 - 4-yr	9437.88	Inspector		7,754.16	7,754.16	7,754.16	7,754.16	7,754.16
2016 Ford F150	Ford F150 - 4-yr	9437.88	Inspector			7,754.16	7,754.16	7,754.16	7,754.16
2017 Ford F150	Ford F150 - 4-yr	9437.88	Code Enforcement				7,754.16	7,754.16	7,754.16
Equity			Development						(14,062.12)
Sale(s) of Current Vehicle(s)			Parks & Rec		(42,600.00)				
1998 Chevy S-10	Ford F250 - 1-yr	27179.08	Parks & Rec		7,773.12	7,773.12	7,773.12	7,773.12	7,773.12
2003 Chevy S-10	Ford F250 - 1-yr	27179.08	Parks & Rec		7,773.12	7,773.12	7,773.12	7,773.12	7,773.12
2008 Ford F350	Ford F250 - 1-yr	27179.08	Parks & Rec		7,773.12	7,773.12	7,773.12	7,773.12	7,773.12
2015 Ford F350	Ford F250 - 1-yr	27179.08	Parks & Rec		7,773.12	7,773.12	7,773.12	7,773.12	7,773.12
1997 Ford F150	Ford F150 - 4-yr	9437.88	Parks & Rec		7,754.16	7,754.16	7,754.16	7,754.16	7,754.16
Equity			Parks & Rec			(35,283.68)	(35,283.68)	(35,283.68)	(49,345.80)
Sale(s) of Current Vehicle(s)			Police		(11,000.00)	(8,000.00)			
2014 Ford Explorer	Ford Explorer	8632	Chief		7,049.88	7,049.88	7,049.88	7,049.88	7,049.88
2014 Dodge Charger	Ford Explorer	8632	Captain		7,049.88	7,049.88	7,049.88	7,049.88	7,049.88
2016 Chevy Impala	Ford Explorer	8632	Detectives			7,049.88	7,049.88	7,049.88	7,049.88
Equity			Police						(11,236.00)
Sale(s) of Current Vehicle(s)			Streets		(30,500.00)	(60,000.00)	(34,000.00)		
2006 Chevy Silverado 3500	Ford F250 - 1-yr	27179.08	Streets		7,773.12	7,773.12	7,773.12	7,773.12	7,773.12
2011 Chevy Silverado 3500	Ford F250 - 1-yr	27179.08	Streets		7,773.12	7,773.12	7,773.12	7,773.12	7,773.12
2004 Ford F350	Ford F250 - 1-yr	27179.08	Streets		7,773.12	7,773.12	7,773.12	7,773.12	7,773.12
2015 Chevy Silverado 3500 w/ snow	Ford F250 - 1-yr	27179.08	Streets		7,773.12	7,773.12	7,773.12	7,773.12	7,773.12
2015 Chevy Silverado 3500 w/ snow	Ford F250 - 1-yr	27179.08	Streets			7,773.12	7,773.12	7,773.12	7,773.12
2018 Chevy Silverado 3500 w/ snow	Ford F250 - 1-yr	27179.08	Streets				7,773.12	7,773.12	7,773.12
Equity			Streets			(35,283.68)	(52,925.52)	(61,746.44)	(61,746.44)
Sale(s) of Current Vehicle(s)			Utilities		(42,000.00)	(26,000.00)	(92,000.00)	(40,000.00)	
2004 Ford F350	Ford F250 - 1-yr	27179.08	Utilities		7,773.12	7,773.12	7,773.12	7,773.12	7,773.12
1999 Ford F350	Ford F250 - 1-yr	27179.08	Utilities		7,773.12	7,773.12	7,773.12	7,773.12	7,773.12
2005 Chevy 3500	Ford F250 - 1-yr	27179.08	Utilities		7,773.12	7,773.12	7,773.12	7,773.12	7,773.12
2006 Chevy 3500	Ford F250 - 1-yr	27179.08	Utilities		7,773.12	7,773.12	7,773.12	7,773.12	7,773.12
2013 Ford F150	Ford F150 - 4-yr	9437.88	Utilities		7,754.16	7,754.16	7,754.16	7,754.16	7,754.16
2015 Chevy Silverado 2500	Ford F250 - 1-yr	27179.08	Utilities			7,773.12	7,773.12	7,773.12	7,773.12
2018 Chevy 1500	Ford F150 - 4-yr	9437.88	Utilities				7,754.16	7,754.16	7,754.16
2016 Ford F150	Ford F150 - 4-yr	9437.88	Utilities				7,754.16	7,754.16	7,754.16
2018 Chevy 1500	Ford F150 - 4-yr	9437.88	Utilities				7,754.16	7,754.16	7,754.16
2016 Ford F150	Ford F150 - 4-yr	9437.88	Utilities				7,754.16	7,754.16	7,754.16
2019 GMC Sierra 2500	Ford F250 - 1-yr	27179.08	Utilities					7,773.12	7,773.12
Equity			Utilities			(35,283.68)	(44,104.60)	(44,104.60)	(66,987.64)
Total		545,702.20		0.00	115,112.40	47,384.76	67,465.92	66,418.12	4,174.84

	= Beginning Un-Restricted Cash Balance	-	-	43,233.44	143,094.52	257,374.44	263,202.16
540,000.00							
	+ Transfer to Seed Reserve		40,000.00	40,000.00	40,000.00	40,000.00	40,000.00
4	+ Transfer from Operational Budgets	-					30,000.00
	+ Sales of City-Owned Vehicles	-	126,100.00	115,000.00	149,500.00	40,000.00	-
	+ Equity in Enterprise-Leased Vehicles	-	-	105,851.04	132,313.80	141,134.72	203,378.00
	- CIP Expenditures (from above)	-	(122,866.56)	(160,989.96)	(207,533.88)	(215,307.00)	(215,307.00)
	Projected Ending Un-Restricted Cash Balance	-	43,233.44	143,094.52	257,374.44	263,202.16	321,273.16

CAPITAL PROJECTS FUND							
IDENTIFIED PROJECTS	Project Cost	FY20	FY21	FY22	FY23	FY24	FY25
Engineering - Trail & Sidewalks Projects	32,257.46	32,260.00					
S. Commercial Trail & Sidewalks	371,590.37	371,600.00					
Main Street Trail (revised estimate 11-14-19)	1,217,859.35	1,217,860.00					
RTP Grant Reimbursement (maximum of 242,500)	(242,500.00)	(242,500.00)					
Engineering - Downtown Streetscape: Main Street from Commercial to Liberty	98,352.77	98,360.00					
Downtown Streetscape: Main Street - to Smith [Brick Accents, Lighting, Asphalt & Partial Curb]	576,000.00	239,520.00					
Downtown Streetscape: Main Street - to Liberty [Trail, Asphalt, Brick Accents, Lighting (N), & Pa	410,500.00	-	243,440.00				
Engineering - Downtown Gateway Sign	70,000.00			-			
Downtown Gateway Sign	200,000.00			-			
Engineering - Downtown Streetscape: North on Bridge Street to the bridge	15,000.00				-		
Downtown Streetscape: North on Bridge Street to the bridge	240,000.00					-	
Downtown Streetscape: Bridge Street Waterline	10,000.00					-	
Downtown Streetscape: North on Bridge Street to the bridge [Bridge Fencing Alternate]	50,000.00					-	
Downtown Streetscape: North on Bridge Street from the bridge to First Street	260,000.00					-	
MARC Grant Reimbursement	(300,000.00)					-	
Public Works (Street Division) Subtotal		1,717,100.00	243,440.00	-	-	-	-
Fund Total		1,717,100.00	243,440.00	-	-	-	-

Projected Beginning Un-restricted Cash Balance	1,960,537.00	243,437.00	(3.00)	(3.00)	(3.00)	(3.00)
+ Projected Annual Revenues	242,500.00	-	-	-	-	-
- Projected Non-CIP Expenditures	-	-	-	-	-	-
- CIP Expenditures (from above)	(1,959,600.00)	(243,440.00)	-	-	-	-
Projected Ending Un-Restricted Cash Balance	243,437.00	(3.00)	(3.00)	(3.00)	(3.00)	(3.00)

TRANSPORTATION SALES TAX FUND							
IDENTIFIED PROJECTS	Project Cost	FY20	FY21	FY22	FY23	FY24	FY25
Engineering - Roundabout at Bridgeport and Old Jefferson Hwy	60,000.00	60,000.00					
Engineering - Downtown Streetscape: Main Street from Commercial to Liberty	98,352.77	-					
Downtown Streetscape: Main Street - to Smith [Brick Accents, Lighting, Asphalt & Partial Curb]	576,000.00	93,850.00					
Downtown Streetscape: Main Street - to Liberty [Trail, Asphalt, Brick Accents, Lighting (N), & Pa	410,500.00	75,000.00	-				
Engineering - Downtown Gateway Sign	70,000.00		-				
Downtown Gateway Sign	200,000.00			-			
Engineering - Downtown Streetscape: North on Bridge Street to the bridge	15,000.00				-		
Downtown Streetscape: North on Bridge Street to the bridge	240,000.00					-	
Downtown Streetscape: Bridge Street Waterline	10,000.00					-	
Downtown Streetscape: North on Bridge Street to the bridge [Bridge Fencing Alternate]	50,000.00					-	
Downtown Streetscape: North on Bridge Street from the bridge to First Street	260,000.00					-	
MARC Grant Reimbursement	(300,000.00)					-	
Land for North Salt Shed, if necessary	TBD						
North Salt Shed	100,000.00		100,000.00				
Commercial Street Sidewalks	700,000.00				700,000.00		
MARC Grant Reimbursement	(500,000.00)				(500,000.00)		
Biennial Asphalt Overlay Program	365,000.00/YR				365,000.00		365,000.00
Rock Creek Asphalt Overlay	185,000.00		185,000.00				
Coulter Addition Asphalt Overlay (Hillcrest & Raintree)	150,000.00		150,000.00				
Micro-surfacing (Hospital Drive to 169 Hwy; Mill Street; Brassfield; West Woods; Woods Street;	75,000.00		75,000.00				
Second Street Asphalt Overlay (169 to Bridge)	25,000.00						
Tillman Road Asphalt Overlay (92 to 144th)	220,000.00						
Diamond Crest Asphalt Overlay	175,000.00						
Harborview Asphalt Overlay (Newport, Harborview Drive, Fletcher, Mesa)	222,000.00						
180th Street Asphalt Overlay (169 to Old Jefferson)	332,000.00						
Harborview Asphalt Overlay (remaining roads)	725,000.00						
Highland Avenue Asphalt Overlay (halfway up the hill)	30,000.00						
N. Main Asphalt Overlay	200,000.00						
134th Street Asphalt Overlay (road agreement with County)	155,000.00						
176th Street Asphalt Overlay (road agreement with County)	80,000.00						
Seal-Coating/Micro-Surfacing Downtown City Parking Lots	TBD						
Biennial Curbs & Stormwater Program	365,000.00/YR			365,000.00		365,000.00	
Engineering - Quincy Boulevard Asphalt Overlay, Curbs & Stormwater	40,000.00						
Quincy Boulevard Asphalt Overlay, Curbs & Stormwater (Owens to 3rd)	200,000.00						
Engineering - Maple Lane Curbs & Stormwater	15,000.00						
Maple Lane Asphalt Overlay (to Pine), Curbs & Stormwater (Spelman to Maple Ave)	175,000.00						
Engineering - N. Bridge Street Curbs & Stormwater	40,000.00						
N. Bridge Street Asphalt Overlay, Curbs & Stormwater (the bridge to First)	200,000.00						
Engineering - Dundee Road Curbs & Stormwater	18,200.00						
Dundee Road Asphalt Overlay, Curbs & Stormwater	91,000.00						
Engineering - S. Bridge Street Curbs & Stormwater	24,000.00						
S. Bridge Street Asphalt Overlay, Curbs & Stormwater (W. Woods to end of the street)	120,000.00						
Engineering - S. Mill Street Curbs & Stormwater	5,000.00						
S. Mill Street Curbs & Stormwater (W. Woods headed south)	25,000.00						
Pope Lane Connection	TBD						
Public Works (Street Division) Subtotal		228,850.00	510,000.00	365,000.00	565,000.00	365,000.00	365,000.00
Fund Total		228,850.00	510,000.00	365,000.00	565,000.00	365,000.00	365,000.00
Projected Beginning Un-restricted Cash Balance		355,937.00	485,817.00	328,747.00	320,247.00	115,347.00	114,027.00
+ Projected Annual Revenues		509,760.00	530,750.00	536,100.00	541,500.00	546,900.00	552,400.00
- Projected Non-CIP Expenditures		(151,030.00)	(177,820.00)	(179,600.00)	(181,400.00)	(183,220.00)	(185,060.00)
- CIP Expenditures (from above)		(228,850.00)	(510,000.00)	(365,000.00)	(565,000.00)	(365,000.00)	(365,000.00)
Projected Ending Un-Restricted Cash Balance		485,817.00	328,747.00	320,247.00	115,347.00	114,027.00	116,367.00

PARKS & STORMWATER SALES TAX FUND							
IDENTIFIED PROJECTS	Project Cost	FY20	FY21	FY22	FY23	FY24	FY25
Engineering - Heritage Park Parking Lot	13,500.00	-					
Heritage Park - additional parking lot by new playground equipment [board moved up two years	71,500.00	-					
Park Improvements by the Splash Pad (3000 fencing, 2000 4 benches, 20000 2 shade structures	25,000.00	-	25,000.00				
Parks & Recreation Master Plan including Trails & Connectivity Plan	100,000.00	-	100,000.00				
Recreation Trails Grant Program	-		0.00				
TDB Parks & Recreation Master Plan Project	100,000.00		100,000.00				
Heritage Park - post-tension basketball court [board priority]	115,000.00						
Heritage Park - basketball court lighting	55,000.00						
Engineering - Second Creek Road Bridge Pedestrian Bridge	TBD						
Second Creek Road Bridge Pedestrian Bridge	TBD						
Campground - Phase I electric upgrade completion	37,500.00						
Campground - Phase II electric upgrade completion	30,000.00						
Campground - Phase III electric upgrade completion	30,000.00						
Campground - water lines upgrade	75,600.00						
Heritage Park - parking lot (long-term fix) [board moved back a year]	500,000.00						
Wildflower - shelter house	17,500.00						
Wildflower - educational garden	3,500.00						
Heritage Park - restroom facility by new playground equipment	120,000.00						
Wildflower - playground equipment	65,000.00						
Heritage Park - railroad tie retaining wall	11,000.00						
Smith's Fork - basketball and tennis court lights	20,000.00						
Smith's Fork - access road by soccer field	65,000.00						
Wildflower - basketball court	75,000.00						
Trail System Program	TBD/YR						
Annex Smith's Fork & Golf Course	TBD						
Camera System Downtown	TBD						
Wifi-connected Parks	TBD						
Courtyard - general improvements	TBD						
Heritage Park - basketball court lights	35,000.00						
Heritage Park - restroom upgrades (remove if new restroom facility by playground)	65,000.00						
Heritage Park - security system	25,000.00						
Pole Barn for equipment storage	131,000.00						
Basketball Mega Complex	TBD						
Parks & Recreation Subtotal		-	225,000.00	-	-	-	-
Engineering - Quincy Boulevard Asphalt Overlay, Curbs & Stormwater	40,000.00						
Quincy Boulevard Asphalt Overlay, Curbs & Stormwater (Owens to 3rd)	200,000.00						
Engineering - Maple Lane Curbs & Stormwater	15,000.00						
Maple Lane Asphalt Overlay (to Pine), Curbs & Stormwater (Spelman to Maple Ave)	175,000.00						
Engineering - N. Bridge Street Curbs & Stormwater	40,000.00						
N. Bridge Street Asphalt Overlay, Curbs & Stormwater (the bridge to First)	200,000.00						
Engineering - Dundee Road Curbs & Stormwater	18,200.00						
Dundee Road Asphalt Overlay, Curbs & Stormwater	91,000.00						
Engineering - S. Bridge Street Curbs & Stormwater	24,000.00						
S. Bridge Street Asphalt Overlay, Curbs & Stormwater (W. Woods to end of the street)	120,000.00						
Engineering - S. Mill Street Curbs & Stormwater	5,000.00						
S. Mill Street Curbs & Stormwater (W. Woods headed south)	25,000.00						
Pope Lane Connection	TBD						
Public Works (Streets) Subtotal		-	-	-	-	-	-
Total		-	225,000.00	-	-	-	-

Projected Beginning Un-restricted Cash Balance	-	-	217,290.00	753,390.00	1,294,890.00	1,841,790.00
+ Projected Annual Revenues	-	442,290.00	536,100.00	541,500.00	546,900.00	552,400.00
- Projected Non-CIP Expenditures	-	-	-	-	-	-
- CIP Expenditures (from above)	-	(225,000.00)	-	-	-	-
Projected Ending Un-Restricted Cash Balance	-	217,290.00	753,390.00	1,294,890.00	1,841,790.00	2,394,190.00

CAPITAL IMPROVEMENT SALES TAX FUND							
IDENTIFIED PROJECTS	Project Cost	FY20	FY21	FY22	FY23	FY24	FY25
Engineering - Downtown Streetscape: Main Street from Commercial to Liberty	98,352.77	-					
Downtown Streetscape: Main Street - to Smith [Brick Accents, Lighting, Asphalt & Partial Curb]	576,000.00	242,630.00					
Downtown Streetscape: Main Street - to Liberty [Trail, Asphalt, Brick Accents, Lighting (N), & Pa	410,500.00	-	167,060.00				
Engineering - Downtown Gateway Sign	70,000.00				70,000.00		
Downtown Gateway Sign	200,000.00				200,000.00		
Engineering - Downtown Streetscape: North on Bridge Street to the bridge	75,000.00					75,000.00	
Downtown Streetscape: North on Bridge Street to the bridge	240,000.00					240,000.00	
Downtown Streetscape: Bridge Street Waterline	10,000.00					-	
Downtown Streetscape: North on Bridge Street to the bridge [Bridge Fencing Alternate]	50,000.00					50,000.00	
Downtown Streetscape: North on Bridge Street from the bridge to First Street	260,000.00					260,000.00	
MARC Grant Reimbursement	(300,000.00)					(400,000.00)	
Public Works (Street Division) Subtotal		242,630.00	167,060.00	-	270,000.00	225,000.00	-
Fund Total		242,630.00	167,060.00	-	270,000.00	225,000.00	-

Projected Beginning Un-restricted Cash Balance	323,829.00	34,679.00	56,179.00	245,984.00	162,549.00	126,539.00
+ Projected Annual Revenues	509,760.00	530,750.00	536,050.00	541,410.00	546,820.00	552,280.00
- Projected Non-CIP Expenditures (Transfer to Debt Service)	(556,280.00)	(342,190.00)	(346,245.00)	(354,845.00)	(357,830.00)	(364,875.00)
- CIP Expenditures (from above)	(242,630.00)	(167,060.00)	-	(270,000.00)	(225,000.00)	-
Projected Ending Un-Restricted Cash Balance	34,679.00	56,179.00	245,984.00	162,549.00	126,539.00	313,944.00

DEBT SERVICE FUND							
IDENTIFIED PROJECTS	Project Cost	FY20	FY21	FY22	FY23	FY24	FY25
none							
Finance Subtotal		-	-	-	-	-	-
Fund Total		-	-	-	-	-	-
Projected Beginning Un-restricted Cash Balance		-	231,260.00	243,595.00	250,620.00	262,425.00	268,915.00
+ Projected Annual Revenues		556,280.00	342,190.00	346,245.00	354,845.00	357,830.00	364,875.00
- Projected Non-CIP Expenditures		(325,020.00)	(329,855.00)	(339,220.00)	(343,040.00)	(351,340.00)	(353,850.00)
- CIP Expenditures (from above)		-	-	-	-	-	-
Projected Ending Un-Restricted Cash Balance		231,260.00	243,595.00	250,620.00	262,425.00	268,915.00	279,940.00
3/1 Debt Service Debt Payment		223,755.00	231,260.00	243,595.00	250,620.00	262,425.00	268,915.00
9/1 Debt Service Debt Payment		101,265.00	98,595.00	95,625.00	92,420.00	88,915.00	84,935.00

COMBINED WATER & WASTEWATER SYSTEMS FUND							
IDENTIFIED PROJECTS	Project Cost	FY20	FY21	FY22	FY23	FY24	FY25
Misc Water Treatment Plant Improvements [Master Plan 2020]	101,000.00						
Wastewater Master Plan Update	150,000.00	150,000.00					
Slipline Sewer Program	100,000.00/YR	200,000.00		200,000.00		200,000.00	
Influent Pump Station, Excess Flow Holding Tank, Sewer Interceptor	854,880.00	854,880.00					
Engineering - Main Street Waterline	77,990.00	77,990.00					
Engineering - Forest Oaks Sewer and 144th Street Pump Station	170,000.00	100,000.00					
144th Street Pump Station Project	750,000.00	750,000.00		-			
Forest Oaks Sewer Project	1,750,000.00			-			
Engineering - 188th Street Waterline	31,520.00	31,520.00					
188th Street Waterline	270,000.00		270,000.00				
Engineering - Highland Sewer	52,740.00	52,740.00					
Highland Sewer Replacement	270,000.00	-	270,000.00				
Engineering - Valve Box, Raw Water Pump Station, & Copper Ion Generator	472,660.00	472,660.00					
GIS/Asset Management	200,000.00		100,000.00				
Valve Box at Dam Project [Master Plan undetermined]	366,000.00		366,000.00				
Raw Water Pump Station Project [Master Plan 2019]	1,329,000.00		329,000.00				
Copper Ion Generator for Zebra Mussel Control	175,000.00		175,000.00				
Fourth Street & Fourth Terrace Water and Sewer Line Replacement	500,000.00		500,000.00				
Engineering - River Crossing 12" Waterline	42,480.00			92,200.00			
River Crossing 12" Waterline [Master Plan 2020] Liberty to River	461,000.00			461,000.00			
Chemical Feed Building Improvements [Master Plan 2021]	235,000.00			235,000.00			
Maple Lane 12" Waterline [Master Plan 2021]	212,400.00			212,400.00			
Interconnect Mains @ 144th/169 Hwy [Master Plan 2022]	18,000.00			18,000.00			
Tower Interconnect @ Amory/69 Hwy [Master Plan 2022]	15,300.00			15,300.00			
Clean Lagoon #1	250,000.00				250,000.00		
Engineering - Camp Ground Lift Station	100,000.00				100,000.00		
Campground Lift Station Replacement	500,000.00				500,000.00		
Highway 92 Waterline [Master Plan 2022]	147,600.00				147,600.00		
169 Highway Waterline (92 to Park Drive) [Master Plan 2023]	270,000.00				270,000.00		
Filter & High Service Building [Master Plan 2023]	4,200,000.00				4,200,000.00		
Primary & Secondary Settling Basins [Master Plan 2023]	5,450,000.00				5,450,000.00		
Engineering - F Hwy Water Line Replacement	40,000.00				40,000.00		
F Hwy Water Line Replacement (Housing Authority to Jefferson St.)	200,000.00					200,000.00	
South Booster Pump Station [Master Plan 2024]	1,500,000.00					1,500,000.00	
South Booster Generator	100,000.00					100,000.00	
Engineering - Quincy Avenue Water Line Replacement	80,000.00					80,000.00	
Painting Old Settling Basins	200,000.00					200,000.00	
Quincy Avenue Water Line Replacement	400,000.00						400,000.00
Main Street Waterline (River Crossing to Liberty) [Master Plan 2025]	delete?						
Engineering - Quincy Boulevard 8" Waterline	5,000.00						
Quincy Boulevard 8" Waterline	20,000.00						
Engineering - Highland Drive Sewer Project	60,000.00						
Highland Drive Sewer Project	221,500.00						
Lift Station/Water Meter at Intake	40,000.00						
Clean Lagoon #2	250,000.00						
Helvey Park Drive 12" Water Line [Master Plan 2026]	590,400.00						
Risidual Removal [Master Plan 2026]	594,000.00						
Main Street Waterline (Bridge to River Crossing) [Master Plan 2027]	141,600.00						
169 Highway Waterline (Commercial to 144th) [Master Plan 2028]	49,500.00						
169 Highway Waterline (144th to SW Tower) [Master Plan 2029]	466,200.00						
Highway F Waterline [Master Plan 2030]	657,000.00						
188th Street Waterline [Master Plan 2031]	84,000.00						
Additional Water Storage Contract [Master Plan 2033]	2,000,000.00						
Public Works (Utilities Division) Subtotal		1,834,910.00	2,010,000.00	1,233,900.00	#####	2,280,000.00	400,000.00
Fund Total		1,834,910.00	2,010,000.00	1,233,900.00	#####	2,280,000.00	400,000.00

Beginning Cash Balance	1,987,177.00	1,320,837.00	629,597.00	835,997.00	(8,552,733.00)	(9,127,883.00)
- Amount Held to Satisfy Reserve or Other Restrictions	(622,708.00)	(622,224.00)	(637,780.00)	(653,726.00)	(670,070.00)	(686,822.00)
= Beginning Un-Restricted Cash Balance	1,364,469.00	698,613.00	(8,183.00)	182,271.00	(9,222,803.00)	(9,814,705.00)
+ Projected Annual Revenues	4,183,870.00	4,429,880.00	4,629,200.00	4,837,500.00	5,055,200.00	5,282,700.00
- Projected Non-CIP Expenditures	(3,015,300.00)	(3,111,120.00)	(3,188,900.00)	(3,268,630.00)	(3,350,350.00)	(3,434,110.00)
- CIP Expenditures (from above)	(1,834,910.00)	(2,010,000.00)	(1,233,900.00)	(10,957,600.00)	(2,280,000.00)	(400,000.00)
Projected Ending Un-Restricted Cash Balance	698,129.00	7,373.00	198,217.00	(9,206,459.00)	(9,797,953.00)	(8,366,115.00)

WATER IMPACT PROJECTS							
IDENTIFIED PROJECTS		FY20	FY21	FY22	FY23	FY24	FY25
Utilities	Total Cost	698,170.00	1,000,000.00	0.00	0.00	0.00	0.00
Main Street Waterline	698,170.00	698,170.00					
Raw Water Pump Station Project [Master Plan 2019]	1,329,000.00		1,000,000.00				
Total		698,170.00	1,000,000.00	-	-	-	-

Projected Beginning Un-restricted Cash Balance	1,532,606.00	952,166.00	128,756.00	312,856.00	503,856.00	702,056.00
+ Projected Annual Revenues	117,730.00	176,590.00	184,100.00	191,000.00	198,200.00	200,200.00
- Projected Non-CIP Expenditures	-	-	-	-	-	-
- CIP Expenditures (from above)	(698,170.00)	(1,000,000.00)	-	-	-	-
Projected Ending Un-Restricted Cash Balance	952,166.00	128,756.00	312,856.00	503,856.00	702,056.00	902,256.00

WASTEWATER IMPACT PROJECTS							
IDENTIFIED PROJECTS		FY20	FY21	FY22	FY23	FY24	FY25
Utilities	Total Cost	513,740.00	0.00	0.00	0.00	0.00	0.00
Woodland & Bristol Sewer Improvements	513,740.00	513,740.00					
144th Street Pump Station Project	750,000.00	-					
Total		513,740.00	-	-	-	-	-

Projected Beginning Un-restricted Cash Balance	1,008,433.00	629,643.00	832,063.00	1,043,063.00	1,261,963.00	1,489,063.00
+ Projected Annual Revenues	134,950.00	202,420.00	211,000.00	218,900.00	227,100.00	229,400.00
- Projected Non-CIP Expenditures	-	-	-	-	-	-
- CIP Expenditures (from above)	(513,740.00)	-	-	-	-	-
Projected Ending Un-Restricted Cash Balance	629,643.00	832,063.00	1,043,063.00	1,261,963.00	1,489,063.00	1,718,463.00

SANITATION FUND							
IDENTIFIED PROJECTS	Project Cost	FY20	FY21	FY22	FY23	FY24	FY25
none							
Administration Subtotal		-	-	-	-	-	-
Fund Total		-	-	-	-	-	-

Projected Beginning Un-restricted Cash Balance	37,499.00	32,039.00	36,879.00	41,859.00	46,989.00	52,279.00
+ Projected Annual Revenues	820,430.00	890,550.00	917,260.00	944,770.00	973,110.00	1,002,300.00
- Projected Annual Operating Expenditures	(825,890.00)	(885,710.00)	(912,280.00)	(939,640.00)	(967,820.00)	(996,850.00)
- CIP Expenditures (from above)	-	-	-	-	-	-
Projected Ending Un-Restricted Cash Balance	32,039.00	36,879.00	41,859.00	46,989.00	52,279.00	57,729.00